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ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

Participation of Senate-Confirmed Officials in Administrative Adjudication

Committee on Adjudication

Draft Recommendation for Committee | April 17, 2024

1	Tens of thousands of federal agency officials participate in administrative adjudication.
2	Most are members of the career civil service hired and supervised under the civil service laws.
3	Several thousand, like administrative law judges (ALJs) and many other administrative judges
4	are appointed by a department head. Some, like many agency heads, are appointed by the
5	President with the advice and consent of the Senate. It is to such "PAS" officials that federal
6	laws typically assign authority to adjudicate matters, and it is PAS officials who—by rule,
7	delegation of authority, and the development of norms, practices, and organizational cultures-
8	structure systems of administrative adjudication and oversee their operation, ensuring some
9	measure of political accountability.

There is wide variation in the structural attributes of PAS positions and officials, but certain attributes distinguish all or many PAS positions and officials from other agency officials, especially civil servants. First, as the Administrative Conference has previously noted, there are often numerous vacancies in PAS positions. These pervasive vacancies exist for several reasons, including delays related to the presidential-nomination and Senate-confirmation process.² Second

¹ See Lucia v. United States, 585 U.S. 237 (2018). Under the Constitution's Appointments Clause, Art. II § 2, cl. 2, "Officers of the United States" must be appointed through presidential nomination and Senate confirmation, except that "Congress may be Law vest the Appointment of such inferior Officers, as they think proper, in the President alone, in the Courts of Law, or in the Heads of Departments." The Supreme Court has interpreted the term "Department" in this context to mean "a freestanding component of the Executive Branch, not subordinate to or contained within any other such component." Free Enter. Fund v. Pub. Co. Acct. Oversight Bd., 561 U.S. 477, 511 (2010).

² See Admin. Conf. of the U.S., Recommendation 2019-7, Acting Agency Officials and Delegations of Authority, 84 Fed. Reg. 71,352 (Dec. 27, 2019).



15 and relatedly, there is relatively high turnover in PAS positions, and PAS officials often serve in their positions for a shorter time than career civil servants. Third, unlike career civil servants 16 17 who are hired "on the basis of relative ability, knowledge, and skills" and retained "on the basis 18 of the adequacy of their performance" without regard to political affiliation, activity, or beliefs,³ 19 PAS officials are often nominated by the President because of their political affiliation, 20 activities, or beliefs. PAS officials are also subject to removal by the President, although a statute 21 may impose for-cause limitations on removal. Unlike officials appointed by the President alone, 22 however, PAS officials are also confirmed by the Senate, which may make them more 23 responsive to Congress than other agency officials. Fourth, unlike career civil servants, PAS officials may lack preexisting knowledge of agency processes or relationships with agency 24 25 employees, and they often lack prior adjudicative experience. Fifth, organizationally, PAS officials often sit atop agency hierarchies. And finally, statutes often assign PAS officials, 26 27 especially the heads of cabinet departments, a broad range of responsibilities, potentially 28 including the administration of multiple programs and, under any given program, multiple 29 functions (e.g., rulemaking, investigation, prosecution) in addition to adjudication.⁴

PAS officials participate directly and indirectly in administrative adjudication. Indirectly, they establish agency subunits and positions responsible for adjudicating cases, and they appoint and supervise, or oversee the appointment and supervision of, adjudicative personnel.⁵ PAS officials may coordinate with the President and Congress to ensure that adjudicative subunits have the resources they need to adjudicate cases in a fair, accurate, consistent, efficient, and

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³ 5 U.S.C. § 2301.

⁴ See Matthew Gluth, Jeremy S. Graboyes & Jennifer L. Selin, Participation of Senate-Confirmed Officials in Administrative Adjudication 30–52 (Apr. 12, 2024) (draft report to the Admin. Conf. of the U.S.).

⁵ See Admin. Conf. of the U.S., Recommendation 2020-5, *Publication of Policies Governing Agency Adjudicators*, 86 Fed. Reg. 6622 (Jan. 22, 2021).



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

timely manner.⁶ PAS officials also establish rules of procedure and practice to structure adjudication,⁷ and they develop substantive rules that supply the law in adjudications.

PAS officials may also participate directly in administrative adjudication, serving as the final, executive-branch decision maker in cases arising under the statutes they administer. Direct participation by PAS officials in administrative adjudication can serve a number of objectives. First, it can provide a means for coordinating policymaking and ensuring that agencies' policies are politically accountable. Second, PAS officials may have better access to subject-matter expertise than other agency decision makers, which may improve the quality of policies developed through case-by-case adjudication. Third, by participating directly in the adjudication of cases, PAS officials can gain better awareness of the adjudicative and regulatory systems for which they are statutorily responsible. Relatedly, given their relationships with the President, other political appointees, and Congress, PAS officials may also be well equipped to address systemic problems requiring intra- or interbranch coordination. Fourth, direct participation by PAS officials may promote consistent decision-making by agency adjudicators. Finally, PAS officials may be especially well equipped to address politically sensitive matters that arise in the course of adjudicating individual cases. 9

At the same time, there may be concerns associated with the direct participation of PAS officials in the adjudication of cases. First, as a practical matter, PAS officials—who often have many statutory responsibilities and may oversee large programs—may lack the capacity to

⁶ See Admin. Conf. of the U.S., Recommendation 2023-7, Improving Timeliness in Agency Adjudication, 89 Fed. Reg. 1513 (Jan. 10, 2024); Admin. Conf. of the U.S., Recommendation 2021-10, Quality Assurance Systems in Agency Adjudication, 87 Fed. Reg. 1722 (Jan. 12, 2022).

⁷ See, e.g., Admin. Conf. of the U.S., Recommendation 2018-5, Public Availability of Adjudication Rules, 84 Fed. Reg. 2142 (Feb. 6, 2019); see also Admin. Conf. of the U.S., Recommendation 2023-5, Best Practices for Adjudication Not Involving an Evidentiary Hearing, 89 Fed. Reg. 1509 (Jan. 10, 2024); Admin. Conf. of the U.S., Recommendation 2016-4, Evidentiary Hearings Not Required by the Administrative Procedure Act, 81 Fed. Reg. 94,314 (Dec. 23, 2016).

⁸ See Admin. Conf. of the U.S., Recommendation 2020-3, Agency Appellate Systems, 86 Fed. Reg. 6618 (Jan. 22, 2021).

⁹ See Matthew A. Gluth, Jeremy S. Graboyes & Jennifer L. Selin, Participation of Senate-Confirmed Officials in Administrative Adjudication 56–57 (Apr. 12, 2024) (draft report to the Admin. Conf. of the U.S.).



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

decide cases in a fair, accurate, consistent, efficient, and timely manner. Second, the combination of certain functions (e.g., investigation, prosecution, rulemaking) in a single decision maker may raise concerns about the integrity of agency proceedings or the effectiveness of agency policymaking. Third, PAS officials may lack the specialized expertise that adjudicators who are not political appointees develop over the course of their careers. And finally, many PAS positions are characterized by high turnover and frequent vacancies, which can also affect fairness, accuracy, inter-decisional consistency, efficiency, and timeliness. (At some agencies, vacancies or the lack of a quorum have resulted in long delays.)¹⁰

Congress has, for some programs, determined by statute whether, when, and how PAS officials participate directly in the adjudication of cases. Such determinations gained new salience after *United States v. Arthrex*, ¹¹ in which the Supreme Court held that one congressional choice—divesting any PAS official of authority to review decisions of the Patent Trial and Appeal Board—violated the Appointments Clause of the Constitution. ¹² Opinions in previously decided cases also shape how Congress structures administrative adjudication. ¹³

For other programs, agency officials must determine whether, when, and how PAS officials participate directly in the adjudication of cases. They must consider constitutional and statutory requirements, the potential advantages and disadvantages of direct participation by PAS officials, and the performance of mechanisms for indirect participation. When an agency determines that one or more PAS officials should participate directly in the adjudication of individual cases, it must determine the procedures and organizational structure that will permit

¹⁰ See Matthew Gluth, Jeremy S. Graboyes & Jennifer L. Selin, Participation of Senate-Confirmed Officials in Administrative Adjudication 58–61 (Apr. 12, 2024) (draft report to the Admin. Conf. of the U.S.).

^{11 141} S. Ct. 1970 (2021).

¹² U.S. Const., art. II, § 2.

¹³ See, e.g., Lucia v. United States, 585 U.S. 237 (2018); Edmond v. United States, 520 U.S. 651 (1997); Wiener v. United States, 357 U.S. 349 (1958).



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

the PAS official(s) to adjudicate cases in a fair, accurate, consistent, efficient, and timely
manner.

The Conference has addressed some of these issues in previous recommendations, most notably in Recommendation 68-8, *Delegation of Final Decisional Authority Subject to Discretionary Review by the Agency*;¹⁴ Recommendation 83-3, *Agency Structures for Review of Decisions of Presiding Officers Under the Administrative Procedure Act*;¹⁵ Recommendation 2018-4, *Recusal Rules for Administrative Adjudicators*;¹⁶ Recommendation 2020-3, *Agency Appellate Systems*;¹⁷ and Recommendation 2022-4, *Precedential Decision Making in Agency Adjudication*.¹⁸

Unlike these earlier recommendations, this Recommendation focuses exclusively on direct participation by PAS officials(s) in the adjudication of individual cases. This Recommendation provides best practices to help agencies determine whether it is appropriate for a PAS official(s) to participate directly in the adjudication of cases arising under the different programs they administer and, when it is, to choose the appropriate structure, procedures, and practices for their participation. It also recommends that each agency that administers a program involving the adjudication of cases develop publicly available regulations regarding whether, when, and how PAS official(s) participate directly in the adjudication of such cases. This Recommendation does not address whether agencies should, for constitutional or other reasons, provide for direct participation by PAS officials in adjudication under specific programs.

The Conference recognizes that each agency and each program has its own mission, serves different communities, adjudicates according to a distinct set of legal requirements, has different resources available to it, and faces different operational realities. Agencies must

Commented [JG1]: Question for Committee: Should the Recommendation define "adjudication." Recommendation 2020-3, Agency Appellate Systems, was limited to adjudications involving legally required evidentiary hearings, though it noted that agencies might apply it "to appellate review of decisions arising from other hearings, depending on their formality." Compare with Rec. 2023-7, Improving Timeliness in Agency Adjudication, which does not define "adjudication."

^{14 38} Fed. Reg. 19,783 (July 23, 1973).

^{15 48} Fed. Reg. 57,461 (Dec. 30, 1983).

^{16 84} Fed. Reg. 2139 (Feb. 6, 2019).

^{17 86} Fed. Reg. 6618 (Jan. 22, 2021).

^{18 88} Fed. Reg. 2312 (Jan. 13, 2023).



- 96 consider these and other relevant factors in considering what role PAS official(s) should play in
- 97 their adjudication systems.

RECOMMENDATION

Determining Whether and When a PAS Official(s) Will Participate in the Adjudication of Cases

- 1. When a statute authorizes an officer appointed by the President by and with the consent of the Senate (a PAS official) or a collegial body of PAS officials to adjudicate matters arising under the statute, and such authority is delegable as a constitutional and statutory matter, the agency ordinarily should delegate to one or more non-PAS adjudicators responsibility for conducting initial proceedings (i.e., receiving and evaluating evidence and arguments and issuing a decision). PAS officials, individually or as a collegial body, who retain authority to conduct initial proceedings should exercise such authority only if a matter is exceptionally significant, broadly consequential, or politically sensitive, and they have the capacity to personally receive and evaluate evidence and arguments and issue a decision in a fair, accurate, consistent, efficient, and timely manner.
- 2. When a statute authorizes a PAS official or a collegial body of PAS officials to adjudicate matters arising under the statute or review decisions rendered by other adjudicators, and such authority is delegable as a constitutional and statutory matter, the agency should determine whether it would be beneficial for a PAS official or collegial body of PAS officials to review decisions rendered by lower-level adjudicators or whether it would be more appropriate to delegate final decision-making authority to a non-PAS official (e.g., a judicial officer) or a collegial body of non-PAS officials (e.g., a final appellate board). Circumstances in which it may be beneficial to provide for review by a PAS official(s) include:
 - a. When a case involves legal or factual issues that are exceptionally significant, broadly consequential, or politically sensitive;



119	b.	When a case involves a novel or important question of law, policy, or
120		discretion, such that direct participation by the PAS official(s) would promote
121		centralized or politically accountable coordination of policymaking;
122	c.	When participation in the adjudication of individual cases would provide the
123		PAS official(s) with greater awareness of how the agency's adjudicative or
124		regulatory system is functioning; and
125	d.	When participation by the PAS official(s) in the adjudication of individual
126		cases would promote consistent decision making by lower-level adjudicators.
127	3. When it wo	ould be beneficial to provide for review by a PAS official(s), the agency
128	should, con	sistent with constitutional and statutory requirements, determine the
129	appropriate	structure for such review. Structural options include:
130	a.	Providing the only opportunity for administrative review of decisions
131		rendered by lower-level adjudicators. Participation by PAS officials in "first-
132		level" review may be appropriate when caseloads are relatively low and
133		individual cases frequently raise novel or important questions of law, policy,
134		or discretion.
135	b.	Delegating first-level review authority to a judicial officer or appellate board
136		and retaining authority to exercise second-level administrative review in
137		exceptional circumstances. Participation by PAS officials in "second-level"
138		review may be appropriate when caseloads are relatively high and individual
139		cases infrequently raise novel or important questions of law, policy, or
140		discretion or have significant consequences beyond the parties to the case.
141	c.	Delegating final review authority to another PAS office. This option may be
142		appropriate, for example, when individuals who hold the other office, by
143		virtue of holding that office, have greater access to subject-matter expertise or
144		greater capacity to adjudicate cases in a fair, accurate, consistent, efficient,
145		and timely manner.
146	d.	For collegial bodies of PAS officials, delegating first-level review authority to
147		a single member or panel, and retaining authority for the collegial body as a



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ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

whole to exercise second-level (and final) administrative review. This option may be appropriate when a collegial body manages a relatively high caseload and most individual cases do not raise novel or important questions of law, policy, or discretion or have significant consequences beyond the parties to the case.

Initiating Review by a PAS Official(s)

- 4. An agency ordinarily should provide that a decision subject to review by a PAS official(s) becomes final and binding after a specified number of days unless some event triggers participation by the PAS official(s). Events that may trigger participation by the PAS official(s) include, as appropriate:
 - a. A party or other interested person files a petition requesting review of the decision of a lower-level adjudicator by the PAS official(s);
 - A lower-level adjudicator or an appellate board (as a body or through its chief executive or administrative officer) refers a decision to the PAS official(s) for review;
 - A federal official who oversees a program impacted by a decision, or his or her delegate, requests review of the decision; and
 - d. The PAS official(s) exercises authority to review a decision on his or her own motion.
- 5. Unless the law entitles a party or other interested person to review of a decision of a lower-level adjudicator by a PAS official(s) as a matter of right, an agency should provide that the PAS official(s) retains discretion to affirm summarily, review, decline to review, or take no action with regard to the decision. The agency should determine the circumstances in which the PAS official(s) may review a case. Circumstances in which first-level review by a PAS official(s) may be appropriate include:
 - a. A prejudicial procedural error or abuse of discretion was committed in the conduct of the proceeding;



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

b. The lower-level decision embodies a finding or conclusion of material fact which is erroneous or clearly erroneous; The lower-level decision embodies a legal conclusion which is erroneous; d. The lower-level decision embodies an exercise of discretion or decision of law or policy which is important; and e. The lower-level decision presents a recurring issue or an issue that lower-level adjudicators have decided in different ways, and the PAS official(s) can resolve the issue more accurately and efficiently through precedential decision making.

To avoid multilevel review of purely factual issues, second-level review by a PAS official(s) should be limited to circumstances in which:

- a. There is a novel or important issue of law, policy, or discretion, or
- b. The first-level reviewer erroneously interpreted the law or agency policy.
- 6. When parties or other interested persons are permitted to file a petition requesting that a PAS official(s) review a decision of a lower-level adjudicator, and review is discretionary, the agency should require that petitioners explain in the petition why review by the PAS official(s) is warranted.
- 7. When parties or other interested persons are permitted to file a petition for review, and a PAS official(s) has discretion to grant or deny petitions, an agency should consider providing that if a PAS official(s) or his or her delegate does not grant a petition within a set time period, the petition is deemed denied.
- 8. In determining whether to provide interlocutory review by a PAS official(s) of rulings by lower-level adjudicators, an agency should consider the best practices identified in Recommendation 71-1, *Interlocutory Appeal Procedures*, and evaluate whether interlocutory appeals can be decided in a fair, accurate, consistent, efficient, and timely manner.



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

Procedures for Review by a PAS Official(s)

- 9. When a PAS official(s) exercises discretion to review a decision or assume jurisdiction of a case on his or her own motion, upon referral by a lower-level adjudicator or an appellate board, or upon request by another federal official who oversees a program impacted by a decision, the PAS official(s) should notify the parties, provide a brief statement of the grounds for taking such action, and provide the parties a reasonable time to submit written arguments.
- 10. When a PAS official(s) grants a petition for review, he or she should notify all other parties to the case that he or she has done so and provide them a reasonable time to respond to the petition or file a counterpetition.
- 11. When a PAS official(s) reviews the decision of a lower-level adjudicator, he or she ordinarily should limit his or her consideration to the evidence and legal issues considered by the lower-level adjudicator. The PAS official(s) should consider new evidence and arguments, if at all, only if the proponent of new evidence or a new legal issue shows that it is material to the outcome of the case and that, despite his or her due diligence, it was not available when the record closed. In such contexts, the PAS official(s) should determine whether it would be more effective for the PAS official(s) to consider the new evidence or legal issue or instead to remand the case to a lower-level adjudicator for further development and consideration.
- 12. An agency should provide the PAS official(s) discretion to permit oral argument on his or her own initiative or upon a party's request if doing so would assist the PAS official(s) in deciding a matter in a fair, accurate, consistent, efficient, and timely matter.
- 13. In cases when a PAS official(s) will decide a novel or important question of law, policy, or discretion, the agency should consider soliciting arguments from interested members of the public, for example by inviting amicus participation, accepting submission of written comments, or holding a public hearing to receive oral comments.
- 14. Each agency at which PAS officials participate in the adjudication of individual cases should establish a process for considering whether participation by a particular PAS official in a case would violate government-wide or agency-specific ethics laws and



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ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

regulations and should determine whether and, if so, in what circumstances PAS officials should recuse themselves from participating in a case.

Coordination of Policymaking

- 15. An agency ordinarily should treat the decision of a PAS official(s) as precedential if it addresses a novel or important issue of law, policy, or discretion, or if it resolves a recurring issue or an issue that lower-level adjudicators have decided in different ways. Unless the agency treats all decision of a PAS official(s) as precedential, in determining whether to treat other decisions as precedential, the agency should consider the factors listed in Paragraph 2 of Recommendation 2022-4, *Precedential Decision Making in Agency Adjudication*.
- 16. Each agency periodically should review petitions for review and decisions rendered by a PAS official(s) to determine whether issues raised repeatedly indicate a need for noticeand-comment rulemaking or other general policymaking by the agency.

Adjudicative Support for a PAS Official(s)

- 17. A PAS official(s) should assume the burden of personal decision for any case in which he or she participates.
 - 18. Agencies should delegate routine functions that do not require personal attention by a PAS official(s), including, when appropriate:
 - a. Conducting the initial evaluation of petitions for review and petitions for reconsideration;
 - Dismissing, denying, and granting petitions for review in routine circumstances when such action is clearly warranted, for example when a petition is untimely, a party requests to withdraw a petition, or the parties to a proceeding agree to a settlement;
 - Identifying unappealed decisions that may warrant review by the PAS official(s);
 - d. Managing dockets and case filings;



253	e. Managing proceedings, including the submission of materials and the		
254	scheduling of oral arguments;		
255	f. Responding to routine motions;		
256	g. Encouraging settlement and approving settlement agreements;		
257	h. Conducting the initial review of lower-level decisions, evidence, and		
258	arguments;		
259	i. Conducting legal and policy research;		
260	j. Recommending case dispositions;		
261	k. Drafting decisions and orders for review and signature by a PAS official(s);		
262	1. Transmitting decisions and orders to parties and making them publicly		
263	available; and		
264	m. Staying decisions and orders pending judicial review or reconsideration by the		
265	PAS official(s).		
266	19. For each delegated function, the agency should determine the office or official(s) best		
267	suited to perform it in a fair, accurate, consistent, efficient, and timely manner. Options		
268	include:		
269	a. Lower-level adjudicators and staff;		
270	b. Full-time appeals counsel;		
271	c. Advisors to a PAS official(s);		
272	d. The chief legal officer or personnel under his or her supervision; and		
273	e. A Clerk or Executive Secretary or personnel under his or her supervision.		
274	In making such determinations, the agency should ensure adequate separation between		
275	personnel who support a PAS official(s) in an adjudicative capacity and those who		
276	support the PAS official(s) in an investigative or prosecutorial capacity.		
	Transparency		
277	20. Each agency should provide updated access on its website to decisions issued by a PAS		
278	official(s), whether or not designated as precedential, and associated supporting		
279	materials. In publishing decisions, the agency should clearly indicate which decisions are		
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ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

precedential. The agency should also redact any information that is sensitive or otherwise protected from disclosure, and redact identifying details to the extent required to prevent an unwarranted invasion of personal privacy. In indexing decisions, the agency should clearly indicate which decisions are issued by a PAS official(s).

21. Each agency ordinarily should presume that oral arguments and other review proceedings before a PAS official(s) are open to public observation. Agencies may choose to close such proceedings, in whole or in part, to the extent consistent with applicable law and if there is substantial justification to do so, as described in Recommendation 2021-6, *Public Access to Agency Adjudicative Proceedings*.

Development and Publication of Procedures for Adjudication by PAS Official(s)

- 22. Each agency should promulgate and publish procedural regulations governing the participation of PAS official(s) in the adjudication of individual cases in the *Federal Register* and codify them in the *Code of Federal Regulations*. These regulations should cover all significant procedural matters pertaining to adjudication by PAS official(s). In addition to those matters identified in Paragraph 2 of Recommendation 2020-3, *Agency Appellate Systems*, such regulations should address, as applicable:
 - a. Whether and, if so, which PAS official(s) may participate directly in the adjudication of cases;
 - The level(s) of adjudication (e.g., hearing level, first-level appellate review, second-level appellate review) at which the PAS official(s) has or may assume jurisdiction of a case (see Paragraphs 1–3);
 - c. Events that trigger participation by the PAS official(s) (see Paragraph 4);
 - d. An exclusive, nonexclusive, or illustrative list of circumstances in which the PAS official(s) will or may review a decision or assume jurisdiction of a case, if assumption of jurisdiction or review is discretionary (see Paragraph 5);
 - e. The availability, timing, and procedures for filing a petition for consideration by the PAS official(s), including any opportunity for interlocutory review, and



806		whether filing a petition is a mandatory prerequisite to judicial review (see	
307		Paragraphs 6 and 8);	
808	f.	The actions the agency will take upon receiving a petition (e.g., grant, deny, o	
809		dismiss it), and whether the agency's failure to act on a petition within a set	
310		period of time constitutes denial of the petition (see Paragraph 7);	
311	g.	The form, contents, and timing of notice provided to the parties to a case when	
312		proceedings before the PAS official(s) are initiated (see Paragraphs 9-10);	
313	h.	The record for decision making by the PAS official(s) and the opportunity, if	
314		any, to submit new evidence or raise new legal issues (see Paragraph 11);	
315	i.	Opportunities for public participation (see Paragraph 12);	
316	j.	Opportunities for oral argument (see Paragraph 13);	
317	k.	The process for considering whether participation by a PAS official in a case	
318		would violate government-wide or agency-specific ethics laws and	
319		regulations, and any standards for recusal (see Paragraph 14);	
320	1.	The treatment of decisions by a PAS official(s) as precedential (see Paragraph	
321		15);	
322	m.	Any significant delegations of authority to lower-level adjudicators; appellate	
323		boards; staff attorneys; clerks and executive secretaries; other support	
324		personnel; and in the case of multimember agencies, members individually or	
325		panels consisting of fewer than all members (see Paragraphs 17-19);	
326	n.	Any delegations of review authority or alternative review procedures in effect	
327		when a PAS position is vacant or a collegial body of PAS officials lacks a	
328		quorum; and	
329	0.	The public availability of decisions issued by a PAS official(s) and supporting	
330		materials, and public access to proceedings before a PAS official(s) (see	
331		Paragraphs 20–21).	
332	23. An agency	should provide updated access on its website to the regulations described in	
333	Paragraph 22 and all other relevant sources of procedural rules and related guidance		
334	documents	s and explanatory materials.	