



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

SYMPOSIUM ON FEDERAL AGENCY ADJUDICATION
Procedures of Federal Agency Adjudication

August 21, 2020

TRANSCRIPT
(Not Reviewed for Errors)

Panelists

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Emily Bremer, Associate Professor of Law, University of Notre Dame Law School

Bijal Shah, Associate Professor of Law, Arizona State University Sandra Day O'Connor College of Law

Matthew L. Wiener, Acting Chairman, Administrative Conference of the United States

Moderator

Renée Landers, Professor of Law, Suffolk University Law School

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Transcription of Audio File:
Symposium on Federal Agency Adjudication_ Procedures
of Federal Agency Adjudication
Audio Runtime: 1:31:08

1 (Beginning of audio recording.)

2 MR. WHITE: Hello, everybody, and welcome or
3 welcome back to this ongoing symposium on federal
4 agency adjudication hosted by ACUS along with the
5 Center for Progressive Reform, and my institution,
6 George Mason University's Grey Center for the Study of
7 the Administrative State.

8 Now, this is the third in a four-discussion
9 series. I'll just say the fourth and final panel next
10 week, Thursday, will explore alternatives to tradition
11 agency adjudication. That'll feature Ron Cass, Robert
12 Glicksman, Michael Greve, Richard Levy, A. Ashley
13 Tabaddor and me, discussing alternatives to
14 traditional agency adjudication. So, we hope you'll
15 join us again for the fourth and final installment.

16 More importantly today, we are very lucky to
17 be joined by Renee Landers and a panel of experts to
18 discuss the procedures of federal agency adjudication.
19 And so, with that, I'll turn it over to to my friend,
20 Renee Landers.

21 MS. LANDERS: Adam, thank you very much for the
22 very thoughtful introduction. Really a pleasure for
23 me to have been part of some recent discussions at
24 ACUS that have been convened about the adjudication
25 process in my role as a public vendor member of the

1 administrative conference. And it's also a special
2 privilege today to serve as the moderator of this
3 program on procedures featuring four distinguished
4 scholars who focus on agency adjudications, and I will
5 introduce them shortly.

6 But first, a few words about why this exploration
7 of possible procedural reforms that the executive
8 branch or congress might adopt to improve agency
9 adjudications is important. For some time, scholars
10 have observed the lack of uniformity and consistency
11 among the procedures agencies use, especially when the
12 actions are not subject to the formal adjudication
13 requirements of the Administrative Procedure Act.

14 The administrative conference has addressed
15 various issues that this lack of conformity presents.
16 And one of our panelists, Matt Wiener, provided a
17 survey of these concerns and the ACUS Model Rules and
18 a piece that can be found on the ACUS website called
19 general rules for agency adjudication? Which was
20 written, I think, in 2018. Just about two years ago.

21 Recently, the constitutionality of the
22 appointment process for agency adjudicators has come
23 to the attention of the Supreme Court. In addition,
24 news coverage of agency proceedings reflects some of
25 the issues related to the independence of agency

1 adjudicators and the tension among the need for
2 decisional integrity, the application of expert
3 judgment that rests at the heart of the role agencies
4 are created to perform. And the ability of agency
5 heads to control the policy directions adjudications
6 may reflect or embody. Exploring these issues is
7 important to maintain public confidence in the process
8 and outcomes of agency adjudications.

9 So, as you know, because you signed up for this
10 webinar, we have four speakers today who will offer
11 well-informed and interesting perspective on
12 procedures and federal agency adjudications. I will
13 introduce each briefly in the order in which they will
14 speak, and then we will open the discussion to
15 questions from the participants.

16 I understand that you will be able to submit
17 questions using the questions feature on the go to
18 webinar control panel on your screen, and I will try
19 to get to as many of them as possible as the time
20 allows after our speakers conclude.

21 So, our first speaker will be Emily Bremer, who
22 is an associate professor of law at the University of
23 Notre Dame Law School where she teaches administrative
24 law, civil procedure, and regulatory process. Her
25 recent research focuses on the Administrative

1 Procedure Act and agency discretion over procedural
2 design, particularly in agency adjudication. And I
3 think that this discretion will be the focus of her
4 remarks.

5 Kent Barnett is the J Altan Hosh (phonetic)
6 associate professor at the University of Georgia
7 School of Law. He has written several law review
8 articles on administrative adjudication including his
9 latest article, Regulating Impartiality in Agency
10 Adjudication, published by the Duke Law Journal in
11 2020.

12 Bijal Shah would be next. She is an associate
13 professor of law at the Arizona State University
14 Sandra Day O'Connor College of Law. Her teaching and
15 research focuses on administrative law, immigration
16 law, and structural constitutionalism. Prior to
17 returning to academia, she served both with the George
18 W. Bush Administration and the Obama Administration.
19 Most recently as associate general counsel at the
20 Department of Justice, Executive Office for
21 Immigration Review.

22 And then last but not least, is Matt Wiener, is
23 the acting chairman, vice-chairman and executive
24 director of the Administrative Conference of the
25 United States. He has three titles among us, and he

1 also the chair of the Adjudication Committee of the
2 American Bar Association Section of Administrative Law
3 and Regulatory Practice.

4 So, why don't we begin the presentations today
5 with Emily, and we'll go on from there.

6 MS. BREMER: Thank you, Renee. So, that's a
7 really wonderful introduction, and I'm going to
8 further set the stage for today's conversation by
9 offering some brief remarks about the minimum
10 procedural requirements for agency adjudication.

11 Now, the APA has several sections, Sections 554,
12 556, and 557, that establish minimum procedural
13 requirements for what is usually referred to as formal
14 adjudication. And this process is centered around a
15 trial like hearing which is held before an impartial
16 administrative law judge. And a primary of purpose of
17 those hearings is to take evidence and to resolve
18 factual disputes.

19 Now, adjudication is a lot like rulemaking in one
20 really fundamental respect. Just as most rulemaking
21 is done informally; most adjudication is also
22 conducted informally.

23 Now Section 553 of the APA establishes minimum
24 procedural requirements for informal rulemaking. This
25 is the notice and comment process that I think most

1 people are pretty familiar with. And there's developed
2 a strong cross-institutional consensus that these are
3 the requirements that apply uniformly across agencies
4 whenever those agencies are making rules.

5 And what I mean by cross-institutional is that
6 Congress, the courts, agencies, the White House, they
7 all agree that Section 553 as interpreted by the
8 courts is how you do rulemaking. And although
9 agencies can innovate in rulemaking, and they have
10 discretion to sort of tweak the process, they still
11 have to meet those minimum procedural requirements.
12 So, as a practical matter, Section 553 really cabins
13 the agencies' procedural discretion in rulemaking.

14 So, what about adjudications. Now, as I said,
15 most adjudication is informal, like most rulemaking is
16 informal. But here's where adjudication differs
17 really substantially from rulemaking, because there is
18 no adjudicatory analog in the APA to Section 553. And
19 what I mean by that is that APA does not establish
20 minimum procedural requirement for informal
21 adjudication. So, in informal adjudication, the only
22 minimum requirements come from, well, really three
23 sources. First of all, due process, which is
24 extraordinarily minimal in terms of the requirements
25 it places on agencies.

1 Secondly, there's a provision in the APA, Section
2 555, that addresses ancillary matters. Now, that
3 doesn't establish an informal adjudication process.
4 It just addresses some odds and ends that can come up
5 in a variety of agency proceedings including informal
6 adjudications. And then finally, agency specific
7 statutes and regulations.

8 And the last category is really the most
9 extensive, the largest source of minimum procedural
10 requirements. Most procedural requirements for
11 informal adjudication are found here, and they're
12 agency specific.

13 So, Congress or the agencies sometimes both
14 together, have usually created a process that's really
15 tailor made for that individual agency and the
16 regulatory program that it's using adjudication to
17 administer.

18 So, while we usually think of administrative law
19 as being about uniform cross cutting requirements, the
20 dominant principle of administrative law in the
21 informal adjudication is exactly the opposite of that.
22 If the norm is, to the extent that there is a norm,
23 it's an anti-norm. Right, one that resists uniform
24 minimum requirements and really embraces the idea that
25 each agency should have adjudication procedures that

1 are uniquely suited to that agency.

2 Now, one of the difficulties is that there's a
3 really high of decisions that are made by agencies
4 through informal adjudication. Even if you narrow
5 your focus to decisions that are made through trial
6 like evidentiary hearings, you're talking about
7 hundreds of programs. Literally, millions of decisions
8 every year. And it's very hard to study. Right,
9 because you're talking about just such a vast and
10 unwieldy world.

11 Now ACUS has done some really great work with
12 Michael Asimow is their consultant, figuring out sort
13 of what agencies are doing in all of these programs
14 and what procedures they're following.

15 But the bottom line is that agency adjudication
16 is just a vast world with a wide degree of procedural
17 variation. And there is some reason to believe, and
18 I'll be happy to talk about this further on in the
19 conversation, that the result of this kind of
20 procedural wild west is that there are some suboptimal
21 procedural practices across agencies. Right?

22 The nature of the law in this area, though, makes
23 it very difficult to identify those areas of
24 suboptimal practice, and it makes it even harder to
25 correct them. And any time we're going to talk about

1 reform as we are today, I think this really the sort
2 of very difficult starting point that we have to
3 recognize that we have been given by the law. And so,
4 I'll end there, and I'll turn it over to our next
5 speaker.

6 MS. LANDERS: All right, thanks very much, Emily.
7 So, Kent, I think you're up next.

8 MR. BARNETT: Absolutely and thank you all for
9 asking me to join you today. I'll try to keep brief
10 and focused, my remarks today, on the growing concern
11 over the impartiality of Federal adjudicators. Both
12 the Federal Administrative law judges who oversee the
13 formal adjudications that Emily was speaking of, and
14 non-administrative law judges which are the other
15 administrative adjudicators who are not administrative
16 law judges.

17 If we start with administrative law judges, we
18 have seen several challenges by regulated parties to
19 administrative law judges' statutory protection from
20 at-will removal. The argument is that under a case
21 called Free Enterprise Fund versus Public Company
22 Accounting Oversight Board. The ALJs protections from
23 removal violate Article 2 because there are two tiers
24 of protection between them and the President that
25 protect them from at-will removal. There is one tier

1 as it protects them from being removed at-will by
2 another independent agency, the merit systems
3 protection board whose members can only be removed
4 with certain causes.

5 If the challengers succeed, most likely the ALJs
6 would be easier to remove than under current law, and
7 it would permit higher ranking agency officials to
8 hold the Damocles' sword of removal over the
9 adjudicators when they're making their decisions.

10 As another example, we could turn away from
11 administrative law judges and look at a group of non-
12 administrative law judges, immigration judges. And
13 they and their allies have challenged what they view
14 as the Trump administration's attempt to undermine
15 their impartiality in various ways, including through
16 the imposition of unrealistic case processing goals.

17 But whether we're talking about ALJs or non-ALJs,
18 these impartiality concerns really demonstrate the
19 tension between political oversight on one hand and
20 decisional impartiality on the other. Due process
21 does apply to administrative adjudicators who much be
22 both impartial in fact and also appear impartial, but
23 it's far from clear exactly what's required
24 objectively for them to appear impartial or partial.
25 And regardless of whether there are constitutional

1 concerns or not, some circumstances can either bolster
2 on one hand or undermine on the other, confidence in
3 the adjudication and thus governmental decision making
4 all together.

5 One notable circumstance that plays into this is
6 whether the adjudicators can be removed at will by
7 their agencies which may be parties to the
8 adjudication or simply care about the outcome of an
9 adjudication.

10 But there are other types of circumstances or
11 characteristics that matter, such as the sharing of ex
12 parte communications, or combined functions within an
13 agency, whether an adjudicator can both adjudicate and
14 do something else, perhaps like prosecute actions
15 within the agency.

16 Perhaps until recently, the general consensus was
17 that the APA hit upon a reasonable compromise by
18 giving ALJs but not other kinds of adjudicators more
19 protections from their agencies by limiting at-will
20 removal, ex parte communications, combined functions
21 and some other forms of agency oversight.

22 The APA's drafters assumed that significant
23 adjudications would be handled through formal
24 adjudication with ALJs, but that's no longer
25 necessarily the case, and for reasons that Emily

1 mentioned from the much of the work that we've seen
2 done through ACUS, Professor Asimow, and others before
3 them, too, we now see that non-ALJs are a large cadre
4 of adjudicators that oversee numerous adjudicatory
5 programs, many of which can be important. Such as
6 immigration proceedings that we just mentioned.

7 With these constitutional concerns that we have
8 about impartiality, and this new awareness of non-
9 ALJs, this is a good time to rethink what I refer to
10 as impartiality protections for these adjudicators.
11 What kinds of impartiality protections do we want, all
12 or certain kinds of these adjudicators to have?

13 Yet, Congress may not be in the best position to
14 think about what these impartiality protections are.
15 Either they may be limited by the Constitution,
16 Article 2, as to what they can do, or they may simply
17 not have the bandwidth or the ability to create the
18 kinds coalitions they need to enact the legislation.

19 This then leaves space for the Executive Branch
20 to fill the void and provide these impartiality
21 protections for the adjudicators working within that
22 branch.

23 And to do so, the Executive Branch could use
24 internal administrative law. That is law within the
25 agency or the Executive Branch, and it can be used as

1 tool for protecting individual rights, among other
2 things, and those individual rights can include the
3 right to an impartial adjudicator as required by due
4 process.

5 Because the action is internal with this internal
6 administrative law, it does not implicate and cannot
7 violate the separation of powers and it allows
8 agencies to mold the protections as may be necessary
9 to different kinds of adjudicators. The key downside
10 for regulatory action is that it has less permanence
11 than a statute.

12 So, make no mistake, when the Executive fills the
13 void here, this is a second-best scenario, but it's
14 still a useful and perhaps a necessary one here.

15 How would this work? I've argued that the
16 Executive Branch should enact what I call impartiality
17 regulations. They would be enacted within each agency
18 based on a template that the White House provides.
19 The template regulations would apply equally to ALJs
20 and non-ALJs, however those regulations define it.
21 And I can talk about different ways that we could
22 define non-ALJs.

23 They would mimic current protections for some of
24 them and add to other protections that may already
25 exist and provide additional protections for those who

1 may not have them.

2 Agencies, however, could still ensure that the
3 regulation accounts for any special matter for
4 particular adjudicatory programs. These regulations
5 would address things like adverse action against the
6 adjudicators. More about ex parte communications
7 creating further limits, require separation of
8 function for adjudicators where possible. Use
9 physical separation between the adjudicators and
10 others within the agency along with some other ideas
11 as well. For nearly all of these adjudicators though,
12 these regulations would either provide additional
13 kinds of protections or improve the existing ones that
14 are in place.

15 The use of the impartiality regulations, it's
16 important to note, would be nothing new. Nearly all
17 civil service protections and innovations began within
18 the Executive Branch through internal administrative
19 law and was only later codified in 1978 in the Civil
20 Service Reform Act.

21 Moreover, the Executive Branch uses these
22 impartiality regulations today for sensitive executive
23 actors like the special counsel, Bob Mueller most
24 recently. In short, these impartiality regulations
25 can be used to deal with those kinds of executive

1 officers who end up having a strange spot within the
2 Executive Branch, when we have other kinds of
3 considerations than just political oversight where we
4 need something like independence as well.

5 Now, there are some possible concerns, which I
6 don't think are too weighty, that may exist for
7 whether we create these impartiality regulations, but
8 I'll stop now and if people are interested, we can
9 talk about some of those during the Q&A.

10 Thank you all again for having me.

11 MS. LANDERS: So, that was a really interesting
12 set of proposals, Kent. It sort of reminds me a
13 little bit of the structure set up in the Data Quality
14 Act to, you know, have the White House sort of
15 superintend the agency's development of data quality
16 standards for the rules or for their decision making.

17 MR. BARNETT: Yeah, and just one little thing
18 that I felt was interesting, that usually you think of
19 OMB or the White House as coordinating things like
20 rulemaking as opposed to adjudication, but we saw just
21 this past, I think it was March, where the White House
22 put out a request for information on adjudication and
23 how to improve adjudications. So, maybe we're seeing
24 more focus from the White House now on adjudication.

25 MS. LANDERS: Right. Along with the guidelines

1 on a, you know, appointment of ALJs to --

2 MR. BARNETT: That's right.

3 MS. LANDERS: -- the Supreme Court decision,
4 right.

5 All right, so a lot of fodder for discussion
6 there. Bijal, so let's turn to you because Kent
7 raised the issue of the immigration system several
8 times in his remarks, and I think that you're address
9 some aspects of that system directly.

10 MS. SHAH: Yes, so I will be building on the
11 threads of, you know, Kent's talk that referred to
12 immigration. There is much going on in immigration
13 and five minutes does not give me enough time to cover
14 all of the concerns with adjudication in that context.
15 So, I'll focus my brief remarks on one particular case
16 study and one particular dynamic that I think has been
17 long standing but is new again.

18 Okay, so in 2006, the Board of Immigration
19 Appeals affirmed, and immigration judges granted
20 asylum. And then subsequently explicitly rejected the
21 government's motion to reconsider this grant of
22 asylum.

23 And so, in 2006, an applicant went through the
24 entire process at the Board of Appeals and received
25 his asylum status. Now, this case I'm talking about

1 involves lots of interesting details. As one media
2 outlet put it, the case involves the killing of a
3 president, a decades old death sentence and hard-
4 fought battle for asylum pinning a former Bangladeshi
5 military officer against the US Department of Homeland
6 Security. Spoiler, it's Politico.

7 But from my perspective, this case was made even
8 more interesting recently by an action by Attorney
9 General William Barr pursuant to a regulation.

10 So, HCFR 1003.1 and so on, provides that the
11 Board of Immigration Appeals shall refer to the
12 Attorney General for review of its decision in all
13 cases that the Attorney General directs the board to
14 refer to him.

15 And so, what this regulation-ese is saying is
16 that the Attorney General has the authority to refer
17 to herself decisions of the Board of Immigration
18 Appeals. In other words, this is a process that
19 sometimes comes through the Department of Homeland
20 Security, sometimes through immigration judges at the
21 Department of Justice, and usually culminates in a
22 final decision by the Board of Immigration Appeals.

23 But in some cases, the Attorney General can
24 certify that decision to themselves. Which is not
25 unusual for agency heads to be able to engage in, you

1 know, adjudication when they seek to take control of
2 that process. And so, it has some unique implications
3 in the immigration context, but it also has relevance
4 to other areas of administrative adjudication as well.

5 And so, in particular this June, in the matter of
6 AMRC, the Attorney General used this referral and
7 review authority to give himself the power to reopen
8 this 2006 Board of Immigration Appeals decision that I
9 mentioned earlier.

10 Now this action by the Attorney General is both
11 part of a longstanding pattern, but also unique. As a
12 general matter, the Attorney General occupies an
13 interstitial space as a policy maker on the one and a
14 political appointee on the other. And so, this
15 suggests that the Attorney General may take over the
16 adjudication of cases. In particular to favor
17 political accountability over expertise or fealty to
18 adequate process.

19 And so, broadly, the Attorney General's exercise
20 of this referral and review mechanism creates a
21 conflict between the exceptional power afforded the
22 President and the President's appointees in
23 immigration law and core procedural requirements of
24 agency decision making.

25 That's not to say that Attorney Generals have

1 refrained from exercising this power. And, in fact,
2 Attorney Generals from both sides of the political
3 aisle, including Janet Reno, John Ashcroft, and Casey,
4 and Holder, have exercised this referral and review
5 mechanism in response to a variety of issues.

6 They've done so in order to make room for new
7 regulations expanding asylum protection, and more
8 often to limit asylum protection. Through the
9 referral and review mechanism, Attorney Generals have
10 decided the circuit split in favor of a minority view.
11 They've asserted interpretations of the Constitution.
12 They've elevated national security values, and they've
13 altered the immigration consequences of criminal
14 convictions. And so, this is nothing new. Attorney
15 General Barr's actions here are not new.

16 And yet, his particular action may -- appears to
17 have violated administrative law norms in a novel way.
18 And so, for one, this appears to be the first time an
19 Attorney General has certified a 14-year-old
20 administrative appeals decision to decide anew, rather
21 than certifying a pending or recently decided case to
22 raise the same legal issue.

23 And so, the Attorney General's actions here
24 suggest that anyone who prevails in immigration court
25 might later have their case reactivated and decided

1 differently decades later. The Attorney General's
2 rescission of somebody's long-time asylum status also
3 implicates due process and reliance interests because
4 it's a rescission of a long-time status and given that
5 it concerns such an old decision it might also be
6 arbitrary and capricious.

7 To my knowledge the referral authority has never
8 before been used to overturn such longstanding
9 precedent and declare a new interpretation of
10 governing statute in this sort abrupt manner. And so,
11 this has implications for the uniform and consistent
12 development of immigration law over time as well. So,
13 both now as in the past, the Attorney General's
14 exercise of this power brings up a number of issues
15 that are ripe for reform.

16 So, examples of potential reform involving this
17 particular referral and review process include the
18 potential improvement of due process, the notice to
19 the parties, the publication of an intent to refer the
20 case, a notice upon actual review, the identification
21 of issues to be resolved by the Attorney General, an
22 opportunity to submit briefing, transparency in the
23 decision making process. In other words, a more
24 formalized process that might otherwise be found at
25 lower levels of adjudication. As of now, there are no

1 requirements for process when the Attorney General
2 chooses to re-adjudicate a case. To Attorney General
3 Barr's credit, he has invited briefing on this matter.
4 And this has not always been the case for previous
5 exercises of this authority.

6 Other potential reform could include requiring
7 substantive justification for the AG's decision here
8 to avoid arbitrary and capricious outcomes. Making
9 transparent the presidential interests such as foreign
10 policy, national security, sort of broader immigration
11 goals and other, as well as creating statutory checks
12 on political incentives that underlie the Attorney
13 General's immigration decision.

14 And finally, putting a limit on the timeframe
15 within which the Attorney General can refer a decision
16 to herself for review so that there is some sense that
17 a decision made that grants -- that grants a status
18 has permanence to it.

19 And of course, increasing the public's awareness
20 and understanding of the AG's immigration decision and
21 how they may impact the immigration landscape, would
22 encourage a more consistent, uniform, and reliable
23 approach to immigration policy and law.

24 So, I'm happy to talk about these reforms either
25 in the immigration context or the implications they

1 may have for other areas of informal adjudication in
2 the Q&A. Thanks so much.

3 MS. LANDERS: Well, thank you very much, Bijal.
4 Your comments reminded me of some of the discussion in
5 the Chadha Case that the Supreme Court had about the
6 Congressional Review Act, you know, oversight of, you
7 know, some of these suspension deportation cases. So,
8 and some of those same kind of due process and
9 reliance issues, I think, kind of were sort of
10 underlying the Supreme Court's conclusion in that
11 case.

12 So, batting cleanup, we have Matt. I know
13 baseball metaphors are probably not so great this
14 year, but there do seem to be some games playing and
15 being played, and so I think Matt is going to try to
16 weave together some more general comments here before
17 we go to our discussion.

18 MR. WIENER: Sure. Let me just sort of declare
19 my own perspective at the outset. My overarching
20 perspective on administrative adjudication is that the
21 problems with it are less procedural in nature than
22 they are bureaucratic, managerial, and budgetary.

23 And my own perspective is that I am generally
24 skeptical of large-scale systemic reforms across
25 adjudication programs government wide. And in saying,

1 that, I assume that any such reforms really have to
2 come from Congress.

3 Though as Kent pointed out, the Trump
4 administration did issue an executive order in, I
5 think it was May, in furtherance of its request for
6 information on adjudication in which the President did
7 at least dictate a very high level of generality to
8 agencies, what sort of general adjudication norms they
9 should adhere to at least enforcement regulatory types
10 of situations.

11 That's an interesting development. I'm not sure
12 I've seen an executive order along those lines. But
13 we'll have to wait and see if there's anything further
14 on that front.

15 But the fact is is that any kind of -- I think
16 right -- I think the assumption any real adjudication
17 reform would have to come from Congress. I don't
18 think there's an empirical basis for any kind of
19 systemic reform, I'm skeptical also because there's
20 always the problem of unintended consequences. I
21 question Congress's competency to legislate in this
22 area, at least at any level of specificity. There's a
23 good reason why Congress doesn't -- leaves rulemaking
24 for the lower Federal courts in the hands of the
25 judicial conference rather than assuming

1 responsibility itself even though it almost certainly
2 has the constitutional authority to prescribe Federal
3 rules for the lower Federal courts at least.

4 I'm also sort of skeptical of reform for a reason
5 that Kent pointed out and is the basis of the article
6 about which he talked which is that Congress has shown
7 no inclination to do anything in this area. There was
8 a spade of regulatory activity during the last several
9 congresses. And the most important piece of
10 legislation, I suppose, was the Regulatory
11 Accountability Act that was at least the most
12 ambitious. And I don't think there's anything in
13 there about adjudication. And I'm not aware of - I'm
14 not aware of any legislation that's been introduced
15 over the last several congresses that would address
16 adjudication on any kind of cross cutting basis.

17 Yes, there's been pieces of legislation here and
18 there. There most recently perhaps of significance is
19 the legislation to reverse -- override the executive
20 order putting ALJs in the accepted service. But I
21 don't think this is an area in which Congress has shown any
22 inclination to be involved.

23 The third reason I'm somewhat skeptical of system
24 wide cross agency reform is I'm not sure that there
25 are real demonstrated systemic failures justifying

1 Congressional intervention. Yes, there are certainly
2 problems with particular programs, and there are
3 programs that are probably in need of serious reform,
4 but I'm not sure if there's a governmentwide problem.

5 I'm putting aside here the question of whether
6 the problem -- the question of whether which will be
7 addressed next week as to whether certain agency
8 adjudication should be moved over into the Federal
9 Court system, whether it's an Article 3 Court or a
10 specialized Article 1 Court.

11 So, where I end up with respect to procedural
12 form, is in the position of thinking that we should be
13 focusing on incremental and to a large extent agency
14 specific reforms of the sort that ACUS has been very
15 much involved in over that last, oh, I don't know,
16 six, seven, eight years.

17 Let me -- maybe it would be useful to just
18 highlight a few initiatives ACUS has taken in this
19 space with Kent Barnett servicing as the reporter,
20 ACUS promulgated a set of model adjudication rules
21 which while not necessarily appropriate for adoption
22 in toto by agencies, it does offer agencies the -- a
23 list of important considerations to which it should
24 attend in designing new and revising existing
25 procedural rules.

1 ACUS, probably the most important recommendation
2 we put out, which largely came off of Michael Asimow's
3 pen was Recommendation 2016-14, which deals with
4 adjudicative practices in non -- adjudications not
5 subject to the formal adjudication provisions of the
6 APA, but nevertheless, involve trial like procedures
7 as a result of a statutory or a regulatory mandate.

8 We've put out a recommendation on recusal rules
9 for adjudicators. Many agencies don't have -- while
10 they're bound by general ethic rules, promulgated by
11 the Office of Government Ethics, they don't have
12 recusal rules -- many of them don't have recusal rules
13 of the sort that Federal judges are bound by under
14 provision of Title 28.

15 And then, I guess the last thing that I would --
16 two other things, let me say. One, is we put out a
17 recommendation on aggregation -- the possibility of
18 aggregating cases in agency adjudications building on
19 work by Michael San Ambrosio and Adam Zimmerman. In
20 particular, their article The Agency Class Action,
21 which became an ACUS report.

22 Another thing that ACUS has, I think, been on the
23 forefront of is adopting several recommendations
24 urging greater transparency in agency adjudication and
25 providing for greater -- urging agencies to provide

1 greater disclosure of their procedural practices and
2 so forth and so on. That is a good way for the public
3 and Congress and agencies to identify what I think
4 Emily referred to as suboptimal practices and
5 procedures.

6 And the last comment I do want to make here is
7 that when we talk about agency procedural -- when we
8 talk about procedural reform with adjudication, I
9 think we have to be very, very attentive to the
10 heterogeneity in the system, and we have to be very
11 specific about what types of adjudications we're
12 talking about.

13 Emily referred to formal adjudications under the
14 APA and also trial like sort informal adjudications,
15 but there are many still less formal adjudications in
16 which important interests are adjudicated, and they
17 may not be -- they present very different types of
18 challenges than many other adjudications do. And when
19 you starting getting into the -- at that level of very
20 informal adjudication by which I mean they're not
21 often conducted with trial like procedures, you would
22 be very hard pressed to design any kind of cross
23 cutting procedures to which those programs could
24 reasonably be expected to adhere.

25 So, those are my general perspectives and I'm

1 happy to participate in the conversation that I hope
2 we'll have now.

3 MS. LANDERS: Great. That's sets the table very
4 well, and I'm glad that you mentioned Kent's role in
5 the Model Adjudication Rules that ACUS developed a few
6 years ago, so that was really terrific work that he
7 performed.

8 So, maybe one place to start with the Q&A is,
9 while our audience formulates some additional
10 questions is to ask Emily about those suboptimal
11 practices and how big a problem do you think this is.
12 What are some of the examples of the kind of thing
13 that perhaps the public should be concerned about?

14 MS. BREMER: I'm so glad you asked that, because
15 I actually have up on screen a chart that I published
16 in a recent Duke Law Journal article that tries to get
17 at some of this. And I used actually really the data
18 that was put together by ACUS and by Michael Asimow to
19 try to get a sense of, you know, where does this hurt
20 and how does it hurt if at all. And it's really
21 challenging.

22 What I ended up doing was identifying ten sort of
23 procedural elements, things that seem really
24 fundamental that it feels like a hearing before an
25 agency. And that's really what I'm focused on by the

1 way, just it's sort of in response what Matt was
2 saying. And I think we should really focus first and
3 foremost on these kind of evidentiary hearings. But I
4 identified ten principles that I think anyone would
5 think should be a part of the procedures in a hearing.
6 And a lot of these are things that are in the APA's
7 adjudication provisions. Like things like ex parte
8 protection or bias protection for the decision maker.
9 Those kinds of things.

10 And of those ten elements, I think I picked half
11 a dozen programs, mainly because they were big
12 important programs and I tried to pick a variety of
13 programs. And then I put a chart in the article that
14 just basically identifies whether or not these
15 programs have these procedural protections. And there
16 was only one program I identified that had all of them
17 and that was Social Security Administration hearings,
18 which makes sense because they're conducted under the
19 APA, and some of those elements were missing from
20 every other program I'd picked.

21 And the thing that was most glaring to me is that
22 actually if the programs I picked, the only one that
23 had ex parte protections was SSA hearings. And
24 actually every -- all the -- the five of the six
25 others that I picked, did not have ex parte

1 protections or only partially had ex parte
2 protections.

3 And so, one of the things that I think is
4 difficult is not only that these things are missing
5 where you think they should be, but also it's really
6 to figure out, you know, what programs have them, what
7 programs that don't. I mean, sometimes there aren't
8 even sort of clearly identifiable written procedural
9 regulations.

10 And so, part of the reason why I think come cross
11 cutting reform maybe is needed, is just because it's
12 so difficult to get a handle on what the problem is.
13 And it seems so incredibly inefficient with respect to
14 at least these most fundamental issues to sort of rely
15 on agencies to have to do it by themselves.

16 MS. LANDERS: Is there anything that either Bijal
17 or Kent would like to add to this part of the
18 conversation?

19 MR. BARNETT: I'll add just a bit, and it's
20 really seconding what Emily was saying. The key
21 concern I see right now, especially, if you -- before
22 taking any kind of omnibus action for a certain kind
23 of adjudication, however exactly we define it, is we
24 simply need more information about what the world
25 looks like right now. And I think this is where ACUS

1 has been extremely helpful, and you have the Asimow
2 Project which is really remarkable in how much
3 information it does provide on this.

4 But when I was looking separately into something
5 about the same time that Michael was doing his
6 project, it was another project just on impartiality,
7 and figuring out what kind of protections may exists
8 for various kinds of non-ALJs, and one of the big
9 takeaway's I had was not only may there not be that
10 many protections like Emily was suggesting, but even
11 when there were suggestions, they weren't anywhere
12 that I could go find them easily. They weren't in
13 regulations. They weren't in some kind of guidance
14 document.

15 Very frequently, an agency would invoke what it
16 just called custom. The understanding of the agency
17 that you couldn't have ex parte communications, or
18 something like that. And it makes it really hard to
19 ascertain what the landscape really looks like. And
20 one thing I proposed for impartiality specifically,
21 but I think you could go broader if you're taking this
22 a little further as Emily's suggesting, is mandating
23 disclosures.

24 And you need a repository for these disclosures
25 of whether an agency, let's say, limits ex parte

1 communications, whether it limits the kinds of
2 functions that an adjudicator can have. And this may
3 need to be something that is housed within the White
4 House, OMB, something like that especially if it's
5 going to be looking at adjudication more where we have
6 a repository of information that we can use for
7 research and later solutions and improvements.

8 MS. SHAH: Just a quick add. It seems like we
9 have -- this group has sort of a consensus that it
10 would be difficult to implement broad strokes reform
11 because agency specific reform and agency specific
12 sort of responsiveness is what's required to improve
13 adjudication.

14 Just to play devil's advocate for a moment,
15 right? Whether it be broad strokes regulation
16 programs in an agency or whether it be legislation, it
17 need not be the language itself requiring a floor need
18 not be specified, right.

19 So, to the extent we're concerned, for instance,
20 regarding formal adjudication that there are
21 absolutely no requirements in place and the APA
22 basically ignores what has become perhaps the largest
23 body of decision -- they're the largest form of
24 decision making across the government. Perhaps we
25 should be looking for some sort of admittedly broad

1 approach to developing a floor of requirements that
2 agencies can then choose to implement in ways that are
3 specific to their needs and to the sort of outputs
4 that they're seeking.

5 So, just to -- you know, and I think Emily's
6 project actually could help support an approach like
7 this to some extent, so just to sort of put out that
8 it doesn't have to be either or. Either we have
9 really specific legislation that requires agencies to
10 do the same thing across all informal adjudication, or
11 the current free for all that we have. There may be
12 some sort of, you know, middle ground there.

13 MS. LANDERS: Yeah, that's good. There actually
14 is a question about impartiality. And this is the
15 question, if agencies enacted impartiality
16 regulations, would that then clear the way for less
17 process and removing ALJs for cause? Does anyone want
18 to --

19 MR. BARNETT: And no, it wouldn't change it. And
20 the reason for that is even assuming that you didn't
21 have the statute that exists now that permits ALJs to
22 be removed only for good cause as established by the
23 merits system protection board, you can implement that
24 same protection through regulation.

25 The organic act for the merit system's protection

1 board allows it to have jurisdiction that is granted
2 by statute or by regulation. And there are examples
3 where there has been a regulation enacted by an agency
4 saying that the MSPB should a matter. And under my
5 proposal, you would do the same thing for ALJs now in
6 case that there is an Article 2 problem with the
7 current statutory protection that they have. It gets
8 us to the same place.

9 MS. LANDERS: So, where is this -- so a lot of
10 the concerns that you all have been talking about deal
11 with this question of, you know, what kind of
12 influence the policy makers and the agencies should
13 have over the content and the form of the
14 adjudications and Bijal's example, I mean, go right to
15 the heart of that issue with the Attorney General's
16 ability to kind of cherry pick issues that the DOJ
17 wants to, you know, weigh in about.

18 So, where is the right balance? I mean, you
19 identified, Bijal, in your remarks some of the
20 constraints that you would impose. Is that workable
21 model in some of the other agencies? I mean, there
22 was an article about a Department of Labor
23 adjudication in the New York Times this week, or last
24 week, where the secretary was, you know, wanting to
25 weigh in on the conduct of, you know, the agencies'

1 position on a particular adjudication. Which, you
2 know, under current law is not necessarily prohibited,
3 right? So, why -- where is the right balance in these
4 policy versus adjudicatory fairness issues?

5 MS. SHAH: You know, I think immigration -- I
6 have long advocated for the idea that immigration is
7 actually not exceptional and that it is part of
8 administrative law, but I'm going to backtrack on that
9 longstanding position just for moment here and say the
10 reason why immigration is sort of good case study for
11 these discussions is because the repercussions of
12 problems in due process and lacks of transparency can
13 be huge. It can be huge for the individual. It can
14 involve things like, you know, what's now being called
15 immigration prison or deportation.

16 And on the other side, they can involve concerns
17 such as national security, foreign policy in areas
18 where not only the Attorney General has an interest,
19 but the President has particular plenary power, and so
20 the tension there is particular stark.

21 But I think that tension exists to some extent in
22 just about any agency and has to be balanced
23 accordingly. Right? And so, you know, one --
24 certainly the Department of Labor has its own life or
25 death situations that it deals with. Like workplace

1 safety and others.

2 But to the extent we are talking about sort of
3 less dramatic political involvement in order to sort
4 of point the agency in the direction of the agency
5 heads or even the President's agenda, and the outcomes
6 of this involvement or the sort of breaks in due
7 process that result from political influence don't
8 have the same repercussions for applicants or
9 individuals or the public as a whole, we may be more
10 inclined to allow for ad hoc political influence that
11 is not as transparent as we might demand it be in an
12 area like immigration.

13 And so, case by case basis is -- you know, I
14 don't mean that as a sort of cop out. More -- it's
15 important that we pay attention to this tension and we
16 sort of think about it -- we bring it to the fore and
17 we make explicit policy balance it -- acknowledging
18 and balancing this tension instead of ignoring the
19 fact that there is a tension when political influence
20 plays a part in adjudication.

21 MS. LANDERS: Emily, you look like you have a
22 comment.

23 MS. BREMER: I always have a comment.

24 I love that. And one thing that I will say is, I
25 think the legal regime that I described in my remarks,

1 because it really embraces this idea that from all
2 agencies are unique little flowers with their, you
3 know, their particular adjudication program. I think
4 it puts us in a position when we're studying agency
5 adjudications really emphasis difference. Right? And
6 you look at this vast world of agency adjudication,
7 and they all seem so different in size and what they
8 do, and it statutory requirements and all of those
9 things.

10 But I don't think they're actually that
11 different. And I don't think they need such radically
12 different fundamental rules as a baseline. I mean,
13 look at the counter example of rulemaking, right? I
14 think regime in rulemaking emphasizes similarity,
15 right, by having all these uniform requirements that
16 seem to work great. But if you were to really be
17 looking the differences across rulemaking programs,
18 they're there, and they're there in as much degree as
19 the differences across adjudication programs.

20 So, I think I'm skeptical that of this sort of
21 exceptionalism that has sort of taken over
22 adjudication. And that makes me correspondingly more
23 hopeful that at least if you're focusing on really
24 basic uniform procedures, the project is a doable one.

25 MS. LANDERS: Right. So, I'm going to come back

1 to that point about, you know, with the right
2 structure is for may be arriving at some generalized
3 requirements or principles, but --

4 MR. WIENER: Can I just --

5 MS. LANDERS: Oh, yes.

6 MR. WIENER: -- jump in here real quickly. And I
7 -- all I want to do is, I just want to give a small
8 shout out to Michael Asimow on a project that he's
9 doing for ACUS now on the subject of the tension that
10 you described within agencies given that there's
11 political components to the decision making.

12 Michael is looking at, for ACUS, the phenomena in
13 which agency heads at the front end of an adjudication
14 have to authorize the complaint in adjudication.
15 Think, for instance, an agency like the SEC, and at
16 the same time on the backend after the case has gone
17 through the ALJ process and so forth, the agency heads
18 are then serving as the final adjudicator of the case.
19 And it's a very interesting phenomenon.

20 And I guess I would just say, I mean, there is an
21 aspect in which agency adjudications are Executive
22 Branch functions. They are not judicial functions,
23 and if you don't want them in -- if you want all the
24 trappings of a judicial regime, then put him over into
25 the judiciary. And that, I think, is the discussion

1 or some of them, of course, that's the discussion for
2 Panel 4 next week.

3 MS. LANDERS: Right. And actually, you know, I
4 know this is a -- these conversations are about the
5 Federal process, but when you think about what's
6 happening in the states as well, right, you know, the
7 many state regulatory boards, professional licensing
8 boards, they all operate in the way that Matt just
9 described. And so, that would be quite a sea change,
10 right, in the law if there wasn't that sort of filter
11 at the beginning imposed by the agency heads and then
12 the opportunity again at the backend to, you know,
13 think about what the results of the process should be.

14 There is one more question on this -- there's
15 another question about impartiality that I think is an
16 interesting one, so and it also is a person who's
17 giving a shoutout to Kent.

18 But as an ALJ, I usually look to the model -- to
19 the ABA model code of judicial conduct for guidance.
20 Why not simply assume in the absence of more
21 rulemaking that Federal ALJs should follow all
22 applicable ABA, MCJ, C rules so that there is a
23 uniform use of well vetted rules of judicial behavior
24 in both Article 1 and Article 3 courts?

25 And I'm not sure I can see who is asking that

1 question, so I'm not sure who's saying hi.

2 MR. BARNETT: Well, I don't know if I know enough
3 to really answer the question fully, but my initial
4 thought is if we were going to go down that path is
5 why are those ethical rules put in place? And I would
6 suspect if you're thinking especially Federal courts
7 but also state courts as well, they have separation of
8 powers component to them where we are trying to keep
9 the court separate from the legislature and from the
10 executive.

11 Well, of course, that's going to be more
12 difficult with executive adjudicators who are within a
13 branch and they don't present the same kind of problem
14 that we would have with the judiciary which is meant
15 to be stand alone.

16 That said, I suspect many of the limitations
17 would apply when it's things that look political in
18 nature and therefore may actually implicate how you
19 appear impartial in some way. If you've got campaign
20 signs up, and you're, you know, an adjudicator at a
21 particularly politically sensitive agency.

22 Yeah, not that I think they necessarily have one,
23 but Federal Election Commission, if you're doing
24 something there. You're putting up, you know, Biden
25 signs in your yard, that may implicate what your

1 impartiality looks like. My guess is they are a very
2 good starting point for it, but you would have to go
3 back in and ask yourself, what is the actual theory or
4 purpose behind each rule and does it make sense within
5 administrative adjudication.

6 MR. WIENER: Renee, this is a -- this subject of
7 the application of the model code -- the judicial code
8 to ALJs has been debated for decades and decades,
9 especially within the ALJ communities. And I think
10 there are certainly some ALJs who apropos of Kent's
11 point have urged a more selective application of the
12 model code to recognize the distinction between the
13 role of an ALJ as an Executive Branch official and an
14 Article 3 Federal judge.

15 There's also -- the big sort of -- the big
16 institutional hurdle to the imposition of a special
17 code for ALJs is that -- is the office of government
18 ethics, which has, as I understand it, has been
19 opposed to special ethical rules for a discreet class
20 of Federal employees. At least a set of rules on the
21 order of the model code.

22 MS. LANDERS: So, I actually have a unique
23 perspective on this because I have been on the
24 Commission of Judicial Conduct in Massachusetts in the
25 past. And I'm also serving now on a committee on

1 judicial ethics which gives advice to judges who can -
2 - to -- so that they -- to help them identify issues
3 and conform their behavior to the code, or their
4 conduct to the code. And -- but we also have a state
5 conflict of interest statute that a different agency
6 administers. The State Ethics Commission.

7 And so, there is this overlapping obligation on
8 the part of judges to adhere both to the code of
9 judicial conduct and to the conflicts of interest
10 statute with two different agencies, you know, sort of
11 in charge of interpreting the two different sources of
12 law.

13 And there are a few exceptions that have been
14 carved out from the conflict of interest regulatory
15 regime for judges. One of them involved, you know,
16 judges being able to, you know, take a plaque that's
17 worth more than \$50, or whatever the limit is under
18 the conflict of interest statute as an award, you
19 know, from like a bar association, or something like
20 that. But they're very narrow and very specific.

21 And, you know, their issues come up all the time
22 where our committee says to the judge, you have to go
23 to the State Ethics Committee first and see what they
24 think about that conflict of interest statute and then
25 we'll tell you what we -- what the code -- how the

1 code would react, that advice you got from the
2 (inaudible). So, I think that is a really pretty
3 serious issue trying to figure out how the two -- how
4 judges as employees of the government might be
5 different than other rank and file employees of the
6 government.

7 MR. WIENER: Renee, if I may, I just -- I would
8 like to point out that after ACUS, last year or two
9 years ago, issued a recommendation on recusal rules
10 for agency adjudicators as distinct from ethics rules.
11 We have Lou Virelli, Professor Lou Virelli prepare a
12 report which is up on the ACUS website, and it is an
13 extensive catalog of the recusal rules really
14 impartiality rules and conflict of interest rules that
15 agencies do have in place. And I think it's -- I
16 would really -- I would commend it to everyone, and
17 especially Federal agencies that don't have these
18 rules in place and are thinking about putting them in
19 place.

20 MS. LANDERS: Yeah, I think that's a good -- I
21 think that's a really good steer because I think that
22 there is a lot of good work reflected in that set of
23 recommendations.

24 So, one question that this discussion has called
25 to my mind is, you know, Emily mentioned in her

1 presentation how the APA has, you know, very fully
2 formed procedures about rulemaking that seem to apply
3 across the board, and there are a lot of variations.
4 You know, the whole hybrid rulemaking thing that we
5 talk about with our students, and in administrative
6 law, you know, that creates a lot of individual
7 variation among agencies, but still the bedrock is --
8 are the procedures in Section 553 of the APA.

9 Why is it -- do you -- do we know why Congress
10 just didn't tackle this issue for informal
11 adjudications when the APA was originally adopted?
12 I'm hoping that someone here is a legal historian and
13 will be able to answer this question.

14 MS. BREMER: So, this is actually part of the
15 subject of an article I'm writing right now. I've
16 spent the summer reading all of the monographs that
17 the Attorney General's committee on administrative
18 procedure published that are really sort of the
19 baseline for the APA.

20 It's been -- I've been like live tweeting it, so
21 if you don't follow me on Twitter, and you want random
22 tidbits from my Ten 40 Agency's practice, I'm -- I've
23 got you covered.

24 But I think that part of the answer here is that
25 you know the APA divides everything and the Attorney

1 General's committee divides everything that they're
2 studying into rulemaking and adjudication that is
3 quasi legislative and quasi-judicial activity by
4 agencies. And that's the entire universe.

5 And in the APA, the way it was drafted is that
6 informal adjudication is really a catch all category.
7 And the way it's drafted is if it's not rulemaking and
8 its formal adjudication, it's informal adjudication.

9 And I think that the reason why is partially just
10 because they thought that well, if it's a hearing, any
11 kind of hearing, it should be under the adjudication
12 provisions. And if it's not a hearing, then it's a
13 lot stuff that you don't need informal requirements
14 for, in part, because you'd have hearing later in the
15 process.

16 And in fact, that's part of the argument I'm
17 going to be making in this new article is we have it
18 wrong when we think about adjudication as informal and
19 formal stages. The -- or informal and formal modes.
20 The way they thought about it at the time the APA was
21 enacted was stages. And you have informal stages of
22 adjudication followed by a hearing. And when you get
23 to the hearing stage, that's when the APA's procedures
24 are in place. You don't need them earlier because you
25 have the opportunity for hearing later.

1 And all of that stuff, and this sort of is
2 consistent with something Matt said, a lot of this
3 informal adjudication stuff is not -- it's not quasi-
4 judicial in any meaningful sense. It's really
5 executive action. It's agencies doing what Congress
6 in the law has told them to do. And it's not quasi-
7 judicial in any meaningful sense or in any sense that
8 really requires the imposition of procedures. And
9 that's not something that's really acknowledged at the
10 APA -- the time of the APA's adoption.

11 Part of my working hypothesis is that, you know,
12 they were working in a world after the Supreme Court
13 had said, you know, agencies are not executive, right?
14 Especially independent agencies, they're not
15 executive. Right?

16 And the Attorney General's Committee was studying
17 independent agencies and studying executive agencies.
18 And they just ignored the executive characteristics,
19 because a lot of what the independent agencies were
20 doing was exactly the same stuff that executive branch
21 agencies were doing.

22 So, this would have been a sort of Constitutional
23 landmine to acknowledge in the research in the statute
24 that there's a category of agency action that is
25 quasi-judicial and is not quasi legislative. That's

1 really just pure executive.

2 MS. BARNETT: And just to follow up on that.
3 Just a little bit, just quickly. I think Emily's
4 right about that, how they were thinking if you were
5 going to get a hearing, it was going to be formal in
6 some way. Remember that we have another revolution
7 with Chevron that comes later where before Chevron,
8 the ideal was there was a presumption that if there
9 was a hearing then it was to be formal adjudication.
10 It was to be on the record.

11 And then, after Chevron, the question is is
12 whatever the phrase is that's used in the statute,
13 which maybe just hearing, is that sufficient to show
14 that it was record on a -- is it sufficient to show a
15 hearing on a record or not. And at this point, we
16 only have one circuit, the Ninth Circuit, which says
17 that we still have the presumption in place that
18 hearing leads to formal adjudication. The other
19 circuits say now with Chevron, that's an agency
20 determination.

21 And if you're an agency, it might be a lot easier
22 working in a world where you don't have these mandates
23 that are imposed by the APA.

24 MS. SHAH: To add to this a little bit, I've a
25 bit a of research on this timeframe as well for a

1 paper I have coming out in Irvine, although not much
2 of the research made it into the paper. But it was
3 fun to do, nonetheless.

4 And so, it's important to remember that the
5 Administrative Procedure Act, and this builds, only
6 builds on what Emily and Kent are saying that the
7 Administrative Procedure Act was itself a compromise
8 and that the precursor to the administrative act, the
9 Walter-Logan Act, in fact, had far more provisions in
10 it for sort of judicial oversight of and
11 proceduralization of what agencies did.

12 And so things that we might conceive of as
13 informal adjudication are sort of of the stuff, maybe
14 you'd call the executive stuff of agencies, was at the
15 time in the minds of -- and I've looked a lot into the
16 the legislative history and sort of conversations
17 surrounding the Walter-Logan Act before we led to the
18 -- before we get to the APA. And the rallying cry
19 that came out of the agencies was we cannot
20 judicialize the executive branch. We cannot
21 judicialize the administrative agencies.

22 And there was such a resistance, in fact, the APA
23 was a pretty unpopular -- the idea of judicializing
24 administrative process while or proceduralizing
25 administration while sort of accepted today was fairly

1 unpopular when it came to those who had sort of stakes
2 in the legislation that was passed at the time.

3 And so, the Walter-Logan Act did not -- did, you
4 know, was not approved by the President and so this
5 led to sort of a de-judicialization of many agency
6 actions that were, in fact, considered for more formal
7 process in previous iterations of the APA.

8 And so, it's not as if this was ignored. There
9 was actually pretty big political fight over how much
10 process should be imposed on, you know, even the
11 lowest or the most ground level agency action, and
12 those that wanted that process in place, lost. And
13 so, you ended up with the APA that did not ignore
14 informal adjudication because it wasn't aware of these
15 activities, but purposefully, in order to get the APA
16 sort of through the political process and passed. So,
17 that's my sort of take on the history and the
18 conversation at the time.

19 MS. LANDERS: Matt wants to add something here.

20 MR. WIENER: Yeah, first, I'd like to -- I agree
21 with Emily and Kent that the original intention of the
22 APA covered a much greater swath of the adjudications
23 than it probably does now, than the APA probably does
24 now as interpreted by the courts. I also agree with
25 Kent's point about Chevron.

1 The fact is thought is the rules -- the judicial
2 rules on when the APA formal adjudication provisions
3 are brought into play are pretty stable right now. I
4 think Congress knows them and one interesting question
5 is, why does Congress not provide for APA
6 adjudications when it, formal APA adjudications when
7 it establishes adjudication systems. And I can't
8 answer that question.

9 But one thing that certain here, it's very
10 difficult, and this is just a political reality, it's
11 very difficult these days at least, and it has been
12 for a long time, to separate the question of whether
13 the APA's formal adjudication provision should be
14 extended. It's difficult to separate that question
15 from the question who should be presiding over
16 adjudications. And this whole issue is largely bound
17 up with the use of ALJs.

18 And I -- this is not a normative statement I'm
19 making, it's just an empirical statement. Agencies
20 for the most part do not want to use ALJs. They would
21 prefer to use administrative adjudicators. And I
22 suspect, and it's just a theory, is that when
23 Congressional staff is working with agencies in the
24 design of adjudication programs, that the agencies are
25 often quite explicit in ensuring that the adjudication

1 provisions do not provide for ALJs. That's just a
2 theory of mine.

3 MS. SHAH: But this sort of touches back on the
4 history, right? The largest sort of opponents of any
5 kind of procedural requirements imposed on the
6 executive branch were the agencies themselves. And so
7 it makes sense that even today they want the
8 flexibility and the freedom to sort of behave as they
9 think fit, and to not be held to requirements for
10 various reasons we can sort of discuss what the
11 incentives are answer whether their positive, neutral,
12 or sort of of self-interested. But you know that sort
13 of makes sense, I guess that agencies would rather be
14 free and flexible when not if they have option, right?
15 And so, what you're saying makes a lot of sense to me,
16 Matt.

17 MR. WIENER: And there maybe, you know, it's not
18 something that's often talked about. There may be
19 some compromises between the system we have now, but
20 where ALJs get life tenure in a system in which
21 agencies basically have free reign to set the terms
22 and conditions of their adjudicator's employment.

23 MS. SHAH: Well, one --

24 MS. LANDERS: I'm sorry, Emily.

25 MS. BREMER: I'm sorry.

1 Well, I will say I completely agree with Matt,
2 and Jeff Lovers and others have over the years said,
3 you know, a big part of the reason why agencies fled
4 from formal adjudication is they did want to use the
5 ALJs. And a big part of that is that they're more
6 expensive, you know, than non-ALJ adjudicators.

7 And when I was on the staff at ACUS, we did a
8 report for the EEOC, sort of giving them guidance
9 about what they would want to think about if they were
10 going to make their non-ALJs into ALJs and we had a
11 huge chunk of that report is a very detailed budget
12 analysis of what the financial consequences of that
13 transition would be. Because it was big part of the
14 analysis.

15 And one of the interesting things that we
16 discovered in the course of that research is that
17 there have been over the years, actually a couple of
18 instances in which agencies wanted to appoint ALJs and
19 they went to what was then the Civil Service
20 Commission saying hey, we want to appoint these ALJs
21 and the Civil Service Commission said no. And they
22 said no because they looked at the agency statute and
23 said you're not required by statute to conduct your
24 adjudication under the APA. And we are reserving
25 these positions for agencies that are subject to that

1 statutory requirement.

2 And the reason why is because they are what are
3 known as super grade positions. Right, they're paid
4 on a different pay scale than most civil service
5 employees. They're above GS scale and it used to be,
6 it isn't anymore, but it used to be that there was a
7 hard cap on the number of super grade positions that
8 could exist in the Federal government.

9 So, the Civil Service Commission took this very
10 restrictive interpretation and approach because they
11 were like well, we've only got so many of these super
12 grade positions, we'd better save them for when it's
13 really clear that Congress meant for that agency to
14 use an ALJ.

15 But as that, you know, that super grade
16 limitation went away, but the legal interpretation
17 that you have to be really certain that Congress has
18 required you to use APA adjudication and I has
19 remained. And we actually found that that is still
20 part of the policy that OPM was following when it
21 considers agencies requests to appoint ALJs.

22 MR. WIENER: And maybe it's, I know the Trump
23 administration executive order putting the ALJs in the
24 accepted service was very unpopular in some quarters.
25 You know, maybe in some sense that kind of reform and

1 others could encourage agencies to make greater use of
2 ALJs in appropriate circumstances.

3 MR. BARNETT: Yeah, I've made a similar -- it's
4 not gone over very well, but I've made a similar point
5 when I've spoken to ALJ conference where the ALJs
6 generally have not appreciated what was referred to as
7 selective certification where agencies could put their
8 own requirements out for what kind of ALJ they wanted
9 to hire.

10 And I always thought that was really against our
11 own interest because if agencies felt better about who
12 they were hiring on the frontend and they didn't have
13 to go through the full OPM process, which they often
14 found very turgid, too, that they may be more
15 predisposed to take an ALJ and create them as the
16 adjudicators for their programs.

17 One other just small thing I was going to say is
18 just the flip side of what Matt and Bijal were saying
19 about how agencies were the ones trying to kind of
20 lessen the process that would occur through these
21 adjudications.

22 Well, remember who the other parties were to
23 this. You know, one of the key reasons we have the
24 ALJs that look the way they do now with their various
25 protections really are because of regulated parties,

1 specifically, regulated parties at the SEC who were
2 very unhappy with the adjudicators at the time who
3 were there that they found weren't terribly
4 sophisticated and wanted a more impartial and
5 sophisticated cadre of adjudicators.

6 Well, there is some irony, though, that it's
7 regulated parties by the SEC who attacked the
8 appointment system through which ALJs were appointed
9 and now has been held unconstitutional, and now it's
10 agencies themselves more politically having more of a
11 role in the appointment system.

12 So, it will just be kind of interesting to see,
13 like Matt's suggesting, what the larger ramifications
14 of this change are, and how the dancing partners
15 switch a little bit about how they think about ALJs
16 and their suitability.

17 MS. BREMER: And I actually just this morning
18 tweeted out the quotations from the monograph on the
19 SEC complaining about exactly issue. They were mean.
20 They did not like the hearing examiners -- the trial
21 examiners at the SEC.

22 MS. LANDERS: That's always the tension though.
23 The litigators always are complaining about whatever
24 the system is for selecting the people, right, that
25 the -- it's always part of that wanting to pick your

1 own decision maker kind of aspect of things, which is
2 why in some ways, you know, ADR has gotten some more
3 traction, you know, with the time issues, but also
4 because of that ability to have a little bit more
5 control over who the decision maker is in arbitration.

6 Anyway, so I just want to ask one more -- another
7 question about this, and then there's a question I
8 want to go to that I think is more for Bijal, which is
9 -- so we would agree then that if Congress were to
10 decide to impose some additional procedures that there
11 would not be a problem with, you know, the cases like
12 Florida's Coast Railway, or any of that. That those
13 are really statutory decisions and that the Congress
14 would have pretty free reign to change that
15 understanding of what the requirements could be.

16 Too dumb a question? Okay. All right. All
17 right. I'll let it go, right?

18 Anyway, I just wanted to make that clear, right,
19 that there is a -- in case anybody was sitting out
20 there worried about that. Okay.

21 MR. BARNETT: I'd say I agree with you. They
22 could definitely do it. I think the harder part
23 becomes what exactly is the formulation for when it
24 occurs. It is anytime you call it an evidentiary
25 hearing. Is it -- are we back to this hearing on a

1 record idea. What would be the actual trigger look
2 like and how specific can you really make it?

3 MS. LANDERS: Right. Right.

4 MS. BREMER: I mean, it's hard to come up with
5 any language that's clearer, right, than what the APA
6 already has. I mean, and one thing that I've been --
7 you know, has -- is very interesting the really large
8 consensus that Florida East Coast Railway's just
9 wrong. Right, like if you were going to come up with
10 the paradigmatic example of formal rulemaking it would
11 be the ICC rate making that was at issue in that case.
12 There was really, I mean, it -- they're just -- like
13 it's just wrong, right?

14 And the on the record language that appears in
15 554 on the adjudication side, I mean, I actually don't
16 think that was meant to do any work. I don't think
17 the intention was at all to differentiate between
18 hearings on the record and any other kind of hearing
19 because there was really no such thing as a hearing
20 that was not on the record.

21 And one of the things that is in every single APA
22 monograph in discussing hearings, and there's no doubt
23 about what hearing is. There is a record taken and
24 there's a stenographer present, and the decision is
25 made on the record that's taken at the hearing. And

1 it's not a differentiating factor, it's an absolutely
2 essential component of any hearing, period.

3 So, I think that one of the things that you have
4 to just sort of think about if you're thinking about
5 reform is well, if the courts have been unwilling to
6 enforce what seems to be a perfectly crystal clear
7 language in the APA, then even if Congress comes up
8 with some other perfectly crystal clear language, how
9 do you have any confidence that the courts are going
10 to change course or perhaps revert to course. Right?

11 I mean, if you look at the Supreme Court's 1950
12 decision in Wong Yang Sung holding that deportation
13 proceedings are subject to the APA, I mean, that was
14 the original position, the court got it right at
15 first, but backed off immediately. And I just don't
16 think you're likely to find the courts really very
17 open to enforcing these requirements.

18 I mean, it's the same problem with Chevron,
19 right? You could have Congress come up with a
20 statutory reversal of Chevron, but what degree of
21 confidence can you have that the courts will follow
22 that or in that they won't just come up with a new
23 Chevron Doctrine in different language.

24 MR. BARNETT: And if I can get on my soapbox for
25 just one moment and respond to what you said about

1 Florida East Coast just being wrong. I actually wrote
2 a small essay where I went into the files of the court
3 in Florida East Coast and it's preceding case,
4 Allegheny-Ludlum, and you learn when you go into this
5 that the issue of whether formal rulemaking applied or
6 not was never briefed. It was brought up sua sponte
7 by the court which is taking all of these ICC cases at
8 the time that it had to take through a direct appeal,
9 and it hated them. Indeed, I even found a mock
10 opinion in Allegheny-Ludlum where Justice Rehnquist
11 creates this mock opinion talking about how much they
12 hate ICC opinions and they never want to see them come
13 back again.

14 Well, why were they having all these ICC
15 decisions coming to them, people would bring formal
16 rulemaking challenges that they didn't get the right
17 kind of process. Usually, they would say they were
18 entitled to some kind of cross examination or so. So,
19 I think you can understand Free Enterprise Fund and
20 Allegheny-Ludlum really as judicial docketing devices
21 that were being sent as a way, as Emily's suggesting,
22 of limiting what's going to be coming to them. And
23 would you see an appetite from the courts now of
24 changing suit? I'm skeptical.

25 MS. BREMER: Well, just two little tiny things,

1 but the Attorney General's committee on administrative
2 procedure looked at ICC rate making as adjudication.
3 They did not think it was rulemaking. They just
4 thought it was adjudication.

5 And also, the part of the ICC that dealt with
6 rate making was called the Formal Cases Bureau. Like
7 the they called them formal cases. It was literally
8 the name of the division that conducted these
9 proceedings, and then the Supreme Court later says no,
10 no, no, that's not formal.

11 MS. SHAH: You know, just to sort of say I think
12 the point is a good one, right? The court in
13 particular in evaluating the APA and applying the APO
14 over the years has not implemented the statute, it's
15 rendered judgment on the meaningfulness and on the
16 value of the statute (inaudible). Right? And so, it
17 sort of gone back and forth. On the one hand, it
18 doesn't think -- the court doesn't seem to think at
19 that time and since then, that agencies should be so
20 hindered in the rulemaking process as to require a
21 process that looks more like adjudication. And yet,
22 on the other hand, even a court that you might not
23 expect to sort of take this position, has pushed back
24 against violations of notice and comment recently even
25 if those violations or those -- or the sort of the

1 lack of notice and comment is in response to very
2 direct Presidential directive and so on and so forth.
3 The court in that regard thinks okay, we're not
4 requiring formal process, we're requiring fairly
5 informal rulemaking process, but we are requiring some
6 sort of limited process in order to ensure whatever it
7 is we ensure as a result of notice and comment
8 participation, and so on and so forth.

9 So, all of this is to say that, I don't know that
10 these cases that sort of excise formal rulemaking from
11 the government are necessarily an indication that
12 courts would refuse to apply future language regarding
13 informal actions or informal adjudication.

14 I think that key would be for that language, for
15 better or for worse, for, you know, that -- for
16 judicial doctrine to be foremost in the minds of
17 legislatures so that they could anticipate to some
18 extent the balance that courts would like to see them
19 strike when it comes to imposing requirements on
20 agencies in the informal adjudication context.

21 I don't know what that would look like, and I
22 think that would require a lot of thinking and maybe
23 then, you know, that cuts against this idea that any
24 kind of overarching reform is possible. But I don't
25 think that those cases are sort of a stake in the

1 coffin of any potential imposition of requirements by
2 the court on informal process.

3 MS. LANDERS: Right. Right, I see what you're
4 saying. After the Congressional directive sort of
5 changes, right, in response to the current state of
6 the law.

7 So, this is the question for you, and then I
8 think there are a couple more questions that I haven't
9 had a chance to look at yet.

10 This question is the Attorney General's review
11 power unique in its lack of procedural requirements,
12 or are there other agency heads review power similarly
13 unencumbered? What level of procedural requirements
14 is appropriate?

15 So, you already answered that last one about, you
16 know, what constraints you might think about imposing,
17 but what about the rest of it?

18 MS. SHAH: Yeah, so my sense is that, you know,
19 their informal process there are ex parte rules and
20 other sorts of things that exclude or limit political
21 influence. But when it comes to informal processes.
22 When it comes to informal processes, my sense without
23 expertise across agencies, my sense is that, you know,
24 the authority for an agency had to refer a case to him
25 or herself and review that case does exist across

1 agencies in that -- and that there is fairly little
2 process in place. And that the process that is
3 required is not sort of required by regulation let
4 alone statute, but process that the agency head may
5 choose to implement in any given situation.

6 And so, you know, I do think in immigration that
7 there are concerns, especially given the sorts of
8 outcomes of the use of this mechanism in immigration
9 including to -- you know, I mentioned briefly that
10 there was a case used to decide a circuit split in
11 favor of a minority. What didn't -- the minor was --
12 what I didn't say was something like seven circuits
13 have made a decision in one direction. And one
14 circuit hadn't and the Attorney General referred a
15 case to himself and then made a decision that
16 supported that one small minority. And so, the power
17 -- the referral and review mechanism is used to great
18 effect and with sort of powerful results from a fairly
19 process-less paradigm -- resulting from a process-less
20 paradigm. And so that is cause for concern,
21 particularly in the immigration context.

22 Whether that's the case in other agencies, I'm
23 not quite sure. I think if the agency has had a
24 lighter touch if they are more consistently involved
25 in agency adjudication, but they are involved in ways

1 that don't have the same sort of, you know, incredible
2 outcomes as a result of the political influence. If
3 the impact or repercussions for the individual
4 applicants, you know, if we're talking about
5 corporations or others that are better resourced to be
6 able to engage in the review process even if the
7 agency head doesn't require formal process. You know,
8 if somehow advocacy looks better in other agency
9 contexts, the necessity for reform might be less than
10 it is in immigration.

11 So, this kind of brings us back to the tension we
12 were talking about earlier between political influence
13 and political goals and the requirements of due
14 process and the benefits of them and kind of how that
15 tension plays out differently in different contexts
16 would determine what sorts of reforms and the extent
17 of those -- the reforms required.

18 MS. LANDERS: Right, and so there was, you know,
19 an example that we haven't alluded to yet, you know,
20 back in the '80s where the Reagan administration tried
21 to, you know, sort of change some of the legal
22 standards, that Social Security, ALJs and then there
23 was, I remember, a big kerfuffle at the time over
24 that.

25 And so, you know, these things happen from time

1 to time where there's a particular decision that seems
2 to have a particularly big impact that causes people
3 to really think about these, you know, these abilities
4 to kind of change the policy rules that cover --

5 (Overlapping voices)

6 MS. SHAH: Well, I was going to say, it's
7 important to keep in mind, so we might see the agency
8 heads or the Attorney General as sort of proxies or
9 reflective of the President's interests and rightfully
10 pursuing those interests at the agency level.

11 But in many ways agency has to do is far less
12 transparent than what the President does, which is
13 maybe counterintuitive, right? You would think that
14 the less powerful someone is the more transparency
15 they would have to adhere to, and yet that's not the
16 case. It's certainly not the case for Attorney
17 Generals and their engagement in immigration policy.

18 When the President engages in immigration policy
19 through executive order or directives or just sort of,
20 you know, pontificating or whatever, taking the sort
21 of bully pulpit, there's a lot of media and a lot of
22 attention paid to what it is that the President is
23 doing, and advocates sort of step forward to ensure
24 that there are constraints on what the President is
25 able to accomplish.

1 The Attorney General does a lot of what, at least
2 in the immigration context, a lot of what he or she or
3 does in somewhat secret. And so, to the extent we're
4 seeing similar dynamics in other agencies where large
5 policy changes are happening, in fact, doctrine --
6 judicial doctrine is being changed or applied
7 differently at the agency level, and there's very
8 little transparency to that process. You know, that's
9 concerning. Again, it's likely to play out
10 differently in different agencies, but it's worth
11 considering when it comes to reform.

12 MS. LANDERS: Right. So, one of the things -- I
13 want to get to one of these other questions that --
14 because it will allow Matt to talk about something
15 that ACUS recently accomplished or put out. But it --
16 yeah, that whole visibility of what happens at that
17 agency issue is I think I pretty significant one. And
18 I think that that's good that you flagged that because
19 the other earlier part of conversation reminded me
20 about the APA exception, right, for procedural rules,
21 right?

22 And that, you know, that again could -- has the
23 potential to allow a lot of things to change under the
24 radar in this area that we're talking about without a
25 lot of opportunity for public notice or comment or

1 attention being paid to it. So, I wanted to say that
2 because of something that came up earlier.

3 But anyway, this is the question. Do you have
4 any generic standards you would recommend to all
5 agencies in adopting certain qualifications for
6 selective ALJ hiring?

7 So, did we, in response to the President
8 executive order, didn't ACUS issue some sort of
9 guidelines for agencies processes about, you know, to
10 consider in the selection of ALJs?

11 MR. WIENER: Yes, and you were on the committee
12 that, I believe, Renee, that put forward the initial
13 draft of that recommendation.

14 Yes, there's a recommendation on the selection of
15 ALJs, and it sets forth general principles for
16 agencies. And one of them is to ensure that the
17 process does not become politicized. And another is
18 to maximize transparency as much as possible with
19 respect to the processes.

20 So, there are several agencies that have already
21 put out in the Federal register and thereby made
22 public specific -- they've specific procedures for the
23 hiring of ALJs. The Office of Medicare and Hearings
24 Appeals is a good example. The Department of Labor.

25 And there is a lot of, you know, there's all this

1 -- there's speculation that this process has become,
2 or it has or may become politicized. I don't -- I
3 haven't there may -- that may be true at some point, I
4 haven't seen empirical evidence to that effect. But
5 yes, ACUS has put out a very good recommendation on
6 the subject, and it's in accord with the practices of
7 hiring agencies.

8 The fact is though is that very few agencies are
9 hiring -- hire ALJs at all. I mean, the Social
10 Security Administration employs like something like 85
11 percent of all ALJs and then you have a few fairly big
12 users like OPM and the Department of Labor of the
13 NRLB, but there's not that much ALJ hiring that goes
14 on outside of SSA.

15 MS. LANDERS: Right. So, kind of a different
16 question. Could an executive order require, at least
17 to executive agencies, not the independent agencies,
18 to hire and use ALJs to hear cases now being heard by
19 AJs? For example, what if President Biden required,
20 you know, the executive office of immigration review
21 to use ALJs?

22 MS. SHAH: I can try to answer this.

23 Could the EEO have an ALJ hear a hearing that
24 currently an AJ does? I think the answer is yes.
25 They -- that could be required. The only thing -- and

1 Emily, you may be able to help me with this. The only
2 hiccup in all of this is whether they could be hiring
3 for ALJ that would do this as opposed to ALJs that are
4 already in the system. My recollection is that, and
5 again, Emily, you may remember this better, I think
6 OPM had a stated position that said that the ALJ can
7 only hear formal adjudications. And I don't see that
8 in the actual statute itself. Instead, that seems to
9 be their gloss on it.

10 My understanding when I read it is, I think it
11 says ALJs that are necessary for all formal
12 adjudications. I'm paraphrasing a bit. But that
13 doesn't say they can't hear non-formal adjudications.
14 So, again, there may be hiring hiccup in all of this,
15 but I don't think it would actually preclude them from
16 hearing them, especially in something that would be
17 salient or politically sensitive.

18 MS. BREMER: (Inaudible).

19 MS. SHAH: Oops, sorry.

20 MS. BREMER: I think that's exactly right. The
21 EEOC report that I mentioned earlier that's on ACUS's
22 website, gives exactly this analysis. And it talks
23 about OPM's position which was -- and I described the
24 historical background of it, but they still maintain
25 that there has to be a requirement that these are

1 adjudicators hearing, you know, cases that are run
2 through a process that at least looks like the APA
3 process and is required to be conducted under that
4 process whether the requirement comes from statute or
5 regulation.

6 So, an executive order requiring the use of ALJs
7 could work, but it would also have to require that the
8 agencies observe APA procedures because that's going
9 to be important for OPM in approving the hiring of an
10 ALJ.

11 MS. SHAH: Yeah, my understanding reflects what
12 you all are saying. So, for instance, if there are
13 other contingent -- if there is a contingent of ALJs
14 in an agency, the President's executive order could
15 perhaps change that set of ALJs docket, right? The
16 sorts of cases they're hearing. The subject matter
17 focus and move the docket -- informal agency --
18 information adjudicator's docket to a more -- to the
19 formal adjudication docket.

20 But in the immigration context, this would be
21 very difficult because there aren't formal
22 adjudicators for the most part that are part of the
23 immigration adjudication system, right? And so, it
24 would require hiring, which I think would be far more
25 difficult to accomplish through EEO as Kent is saying.

1 The better option would be to require immigration
2 judges and the BIA to adhere to more formal process.
3 I mean, the outcome would be sort of similar instead
4 moving the docket to ALJs, require, you know, informal
5 adjudicators to act more ALJs, which is similar to
6 what Emily's doing, if that's something a new
7 President wanted to accomplish in the immigration
8 context.

9 MS. LANDERS: There's also a case that I saw from
10 the DC Circuit a year or two ago about sort of ex
11 parte communications and other kinds of, you know,
12 goings on involving one of the military commissions at
13 Guantanamo that raised some of these issues. And the
14 DC Circuit seemed very, you know, the conduct was
15 concerning to say the least.

16 And DC Circuit did seem inclined to, you know,
17 have this kind of due process oriented baseline and I
18 realize the whole military commission context is, you
19 know, quite different, but think that that's -- but I
20 think that there is some sense that there are -- there
21 is a line below which even these adjudicators that
22 don't have to adhere to the formal procedures cannot
23 fall in, you know, for some kinds of behavior at
24 least.

25 So, I think we are at the end of our time. Is

1 that correct? Or am I -- yes, I think we are at the
2 end of our time.

3 I want to give my personal thanks to our speakers
4 who have had -- given us a very erudite analysis of
5 some of the considerations involved with adjudication
6 procedures. And to thank the administrative
7 conference and the other two sponsors of this series,
8 the Center for Progressive Reform and George Mason's
9 Gray Center for Study of the Administrative State.

10 And thank you all for the really questions of all
11 the participants. And I think I'm going to turn it
12 over to Matt now to kind of close us out.

13 MR. WIENER: I don't think there's anything I
14 need to do by way of closing everything out other than
15 to thank all of our attendees of whom there were many
16 and to thank Renee and all of our panelists, and to
17 turn it over to the ACUS staff to shut down the
18 meeting.

19 MS. BREMER: Thank you.

20 MR. BARNETT: Thank you.

21 MS. LANDERS: Have a good weekend everyone.

22 MS. SHAH: You, too.

23 (End of audio recording.)

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CERTIFICATE

I, Wendy Sawyer, do hereby certify that I was authorized to and transcribed the foregoing recorded proceedings and that the transcript is a true record, to the best of my ability.

DATED this 3rd day of September, 2020.



WENDY SAWYER, CDLT

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