

### Immigration Removal Adjudication Committee on Adjudication Proposed Recommendation | June 14-15, 2012

The U.S. immigration removal adjudication agencies and processes have been the 1 2 objects of critiques by the popular press, organizations of various types, legal scholars, advocates, U.S. courts of appeals judges, immigration judges, Board of Immigration Appeals 3 members and the Government Accountability Office. Critics have noted how the current 4 immigration adjudication system fails to meet national expectations of fairness and 5 effectiveness. One of the biggest challenges identified in the adjudication of immigration 6 removal cases is the backlog of pending proceedings and the limited resources to deal with the 7 caseload. A study reports that the number of cases pending before immigration courts within 8 9 the U.S. Department of Justice's Executive Office for Immigration Review ("EOIR") recently reached an all-time high of more than 300,000 cases and that the average time these cases 10 have been pending is 519 days.<sup>1</sup> A February 2010 study by the American Bar Association's 11 Commission on Immigration reports that the number of cases is "overwhelming" the resources 12 that have been dedicated to resolving them.<sup>2</sup> Another challenge identified is the lack of 13 adequate representation in removal proceedings, which can have a host of negative 14 repercussions, including delays, questionable fairness, increased cost of adjudicating cases, and 15

<sup>&</sup>lt;sup>1</sup> Transactional Records Access Clearinghouse, *Comprehensive, independent and nonpartisan information about U.S. federal immigration enforcement,* Syracuse Univ., *available at* http://trac.syr.edu/phptools/immigration/court\_backlog/.

<sup>&</sup>lt;sup>2</sup> American Bar Association Commission on Immigration, *Reforming the Immigration System, Proposals to Promote Independence, Fairness, Efficiency, and Professionalism in the Adjudication of Removal Cases*, 1-49 (2010) *available at* 

http://www.americanbar.org/content/dam/aba/migrated/Immigration/PublicDocuments/aba\_complete\_full\_rep ort.authcheckdam.pdf.



risk of abuse and exploitation. More than half of respondents in immigration removal
 proceedings and 84 percent of detained respondents are not represented.<sup>3</sup>

18 The numerous studies examining immigration removal adjudication have focused on the 19 two agencies principally involved: EOIR and the U.S. Department of Homeland Security ("DHS"), 20 specifically two of its components: the United States Citizenship and Immigration Services ("USCIS") and Immigration and Customs Enforcement ("ICE"). Prior studies about EOIR have 21 noted the limited resources available to the agency and called for more resources to hire more 22 23 immigration judges and support staff and thus ease the backlog of cases; criticized immigration judge hiring standards and procedures, and recommended enhanced orientation, continuing 24 25 education, and performance monitoring.

Consultants for the Administrative Conference of the United States conducted a 26 27 comprehensive and detailed study of potential improvements in immigration removal adjudication.<sup>4</sup> Following the study and consistent with the Conference's statutory mandate of 28 improving the regulatory and adjudicatory process, the Conference issues this 29 Recommendation directed at reducing the caseload backlog, increasing and improving 30 representation, and making the immigration adjudication system more modern, functional, 31 effective, transparent and fair. This Recommendation urges a substantial number of 32 improvements in immigration removal adjudication procedures, but does not address 33 substantive immigration reform. A pervading theme of this Recommendation is enhancing the 34 35 immigration courts' ability to dispose of cases fairly and efficiently. Many of the reforms are aimed at structuring the pre-hearing process to allow more time for immigration judges to give 36

<sup>3</sup> Id.

<sup>&</sup>lt;sup>4</sup> See Lenni B. Benson and Russell R. Wheeler, Enhancing Quality and Timeliness in Immigration Removal Adjudication: A Draft Report, (Interim Draft April 23, 2012) available at http://www.acus.gov/wp-content/uploads/downloads/2012/04/Updated-ACUS-Immigration-Removal-Adjudication-Draft-Report-for-4-23.pdf.



complex cases adequate consideration. This Recommendation is directed at EOIR and DHS
 components' USCIS and ICE. A few parts of this Recommendation would also impact the
 practices of United States Customs and Border Protection ("CBP"), another component of DHS.

### RECOMMENDATION

40		PART I. Immigration Court Management and Tools For Case Management
41	Α.	Recommendations to EOIR Regarding Immigration Court Resources, Monitoring Court
42		Performance and Assessing Court Workload
43	1.	To encourage the enhancement of resources, working within and through the U.S.
44		Department of Justice ("DOJ"), the DOJ's Executive Office for Immigration Review
45		("EOIR") should:
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- 46 a. Continue to seek appropriations beyond current services levels but also plan for
  47 changes that will not require new resources;
- b. Make the case to Congress that funding legal representation for respondents
  (*i.e.*, non-citizens in removal proceedings), especially those in detention, will
  produce efficiencies and net cost savings; and
- 51 c. Continue to give high priority for any available funds for EOIR's Legal Orientation 52 Program ("LOP") and other initiatives of EOIR's Office of Legal Access Programs, 53 which recruit non-profit organizations to provide basic legal briefings to detained 54 respondents and seek to attract pro bono legal providers to represent these 55 individuals.
- 56 2. To monitor immigration court performance, EOIR should:

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57	ĉ	. Continue its assessment of the adaptability of performance measures used in
58		other court systems;
59	k	o. Continue to include rank-and-file immigration judges and U.S. Department of
60		Homeland Security ("DHS") agencies in the assessment of the court's
61		performance;
62	C	. Continue to incorporate meaningful public participation in its assessment; and
63	C	I. Publicize the results of its assessment.
64	3. To re	efine its information about immigration court workload, EOIR should:
65	ā	a. Explore case weighting methods used in other high volume court systems to
66		determine the methods' utility in assessing the relative need for additional
67		immigration judges and allowing more accurate monitoring and analysis of
68		immigration court workload;
69	k	b. Expand its data collection field, upon introduction of electronic filing or other
70		modification of the data collection system, to provide a record of the sources for
71		each Notice to Appear form ("NTA") filed in immigration courts;
72	C	c. Continue its evaluation of adjournment code data, as an aid to system-wide
73		analysis of immigration court case management practices and devise codes that
74		reflect the multiplicity of reasons for an adjournment;
75	C	I. Evaluate the agency's coding scheme to consider allowing judges or court
76		administrators to identify what the agency regulations call "pre-hearing
77		conferences," sometimes known as "status conferences;" and
78	e	e. Authorize, as appropriate, a separate docket in individual courts for cases
79		awaiting biometric results with a special coding for these cases to allow later



80		measurement of the degree to which such security checks are solely responsible
81		for the delays.
82	В.	Recommendations to EOIR Regarding Immigration Court Management Structure and
83		Court Workforce
84	4.	EOIR should consider assembling a working group of immigration judges and others
85		familiar with court management structures to assist in its ongoing evaluation of
86		alternatives to the current Assistant Chief Immigration Judge structure used by the
87		agency.
88	5.	To increase the immigration court workforce, EOIR should:
89		a. Consider the use of temporary immigration judges where permitted by its
90		regulations. If temporary immigration judges are used, EOIR should use
91		transparent procedures to select such judges and usual procedures for
92		monitoring judges' performance;
93		b. Consider the National Association of Immigration Law Judges' ("NAIJ") proposal
94		for instituting senior status (through part-time reemployment or independent
95		contract work) for retired immigration judges; <sup>5</sup> and
96		c. Consider using appropriate government employees as temporary immigration
97		court law clerks.

<sup>&</sup>lt;sup>5</sup> See Improving Efficiency and Ensuring Justice in the Immigration Court System: Hearing Before the S. Comm. on the Judiciary, 112th Cong. (2011) (statement of NAIJ), available at http://dl.dropbox.com/u/27924754/NAIJ%20Written%20Statement%20for%20Senate%20Judiciary%20Cmte%205-18-11%20FINAL.pdf (*citing* the National Defense Authorization Act for FY 2010, Public Law 111-84 where Congress facilitated part-time reemployment of Federal employees retired under CSRS and FERS on a limited basis, with receipt of both annuity and salary).



- 6. To promote transparency about hiring practices within the agency and consistent with any statutory restrictions to protect privacy, EOIR should periodically publish summary and comparative data on immigration judges, Board of Immigration Appeals members, and support staff as well as summary information on judges' prior employment.<sup>6</sup>
- FOIR should expand its webpage entitled "Immigration Judge Conduct and
   Professionalism" that discusses disciplinary action to include an explanation of why the
   agency is barred by statute from identifying judges upon whom it has imposed formal
   disciplinary action.
- EOIR should consider incorporating elements of the American Bar Association's and the
   Institute for the Advancement of the American Legal System's Judicial Performance
   Evaluation models into its performance evaluation process, including the use of a
   separate body to conduct agency-wide reviews.<sup>7</sup>

## C. Recommendations to EOIR Regarding Enhancing the Use of Status Conferences, Administrative Closures and Stipulated Removals

- 112 9. To enhance the utility of status conferences, EOIR should:
- a. Assemble a working group to examine immigration judges' perceptions of the
  utility, costs and benefits of such conferences;

<sup>&</sup>lt;sup>6</sup> Some examples of the types of data that may be published include: year of law school graduation, graduate education, languages spoken, past employment with DHS, past employment representing respondents in immigration cases, military experience, gender and race/ethnicity composition.

<sup>&</sup>lt;sup>7</sup> See Institute for the Advancement of the American Legal System, *Quality Judges Initiative*, U. Denv., *available at* http://www.du.edu/legalinstitute/jpe.html (providing Judicial Performance Evaluation resources); American Bar Association, Black Letter Guidelines for the Evaluation of Judicial Performance (2005), *available at* http://www.abanet.org/jd/lawyersconf/pdf/jpec\_final.pdf (providing JPE resources).



b. Consider a pilot project to evaluate the effectiveness and feasibility of 115 mandatory pre-hearing conferences to be convened in specified categories of 116 117 cases; 118 c. Evaluate situations in which the judge should order the trial attorney to produce 119 essential records from the respondent's file; d. Evaluate the use of EOIR's Form-55<sup>8</sup> and consider creating a new form (similar to 120 scheduling orders used in other litigation contexts); and 121 122 e. Recommend procedures for stipulations by represented parties. 123 10. To clarify the proper use of techniques for docket control in immigration removal adjudication cases, EOIR should: 124 125 a. Amend the Office of the Chief Immigration Judge's ("OCIJ") Practice Manual to specifically define "Motions for Administrative Closure;" and 126 b. Amend appropriate regulations so that once a respondent has formally admitted 127 or responded to the charges and allegations in an NTA, the government's ability 128 to amend the charges and allegations may be considered by the immigration 129 judge in the exercise of his or her discretion. 130 131 11. EOIR should expand its review of stipulated removals by considering a pilot project to 132 systematically test the utility of stipulated removal orders (provided that respondents have been counseled by independent attorneys) as a mechanism to (a) reduce 133 134 detention time, (b) allow judges to focus on contested cases, and (c) assess whether and 135 when the use of stipulated removals might diminish due process protections.

<sup>&</sup>lt;sup>8</sup> *See* "Record of Master Calendar Form" in "Tools for the IJ" *available at* http://www.justice.gov/eoir/vll/benchbook/index.html.



12. In jurisdictions where DHS routinely seeks stipulated removal orders and asks for a 136 waiver of the respondent's appearance, EOIR should consider designing a random 137 selection procedure where personal appearance is not waived and the respondent is 138 139 brought to the immigration court to ensure that the waivers were knowing and voluntary. If undertaking such a project, EOIR should encourage one or more advocacy 140 organizations to prepare a video recording (with subtitles or dubbing in a number of 141 languages) that explains the respondent's removal proceedings, general eligibility for 142 relief, and the possibility of requesting a stipulated order of removal should the 143 respondent wish to waive both the hearing and any application for relief including the 144 privilege of voluntary departure. 145

### 146 D. Recommendation to EOIR and DHS Regarding the BIA

- 147 13. EOIR should finalize its 2008 proposed regulations to allow greater flexibility in 148 establishing three-member panels for the Board of Immigration Appeals ("BIA").
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#### PART II. Immigration Removal Adjudication Cases and Asylum Cases

### 150A. Recommendations to EOIR Regarding Prosecution Arrangements and the151Responsibilities of Trial Counsel

# 14. EOIR should not oppose unit prosecution, which DHS's Immigration and Customs Enforcement ("ICE") Chief Counsel has devised for prosecution in some immigration courts.<sup>9</sup>

155 15. EOIR should consider providing immigration judges with additional guidance directed at 156 ensuring that trial counsel are prepared and responsible for necessary actions that the 157 parties must complete between hearings. Specifically, EOIR should consider:

<sup>&</sup>lt;sup>9</sup> The term "unit prosecution," also sometimes known as "vertical prosecution," is used in this Recommendation to refer to a practice used in some immigration courts, whereby the ICE Chief Counsel organizes ICE trial attorneys into teams and then assigns the teams to cover the dockets of specific judges.



158	a. Amending the OCIJ's Practice Manual to explicitly include best practices for the
159	activities of trial counsel in immigration removal proceedings;
160	b. Instructing judges to document, in the record, the responsibilities, commitments,
161	actions and omissions of trial counsel in the same case; and
162	c. Clarifying the authority for judges to make conditional decisions on applications
163	for relief where trial counsel has not provided necessary information.
164	B. Recommendations to EOIR Regarding Representation
165	16. To increase the availability of competent representation for respondents, EOIR should:
166	a. Undertake a more intensive assessment of the paraprofessional programs that
167	provide legal representation and the accreditation process for such programs;
168	b. Continue its assessment of the accuracy and usefulness of the pro bono
169	representation lists provided at immigration courts and on the agency's website;
170	and
171	c. Develop a national pro bono training curriculum, tailored to detention and non-
172	detention settings:
173	i. The training curriculum should be developed in consultation with groups
174	that are encouraging pro bono representation.
175	ii. The training curriculum should be offered systematically and in
176	partnership with educational, CLE and/or non-profit providers.
177	17. To enhance the guidance available to legal practitioners and pro se respondents, EOIR
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- 179a. Work with a pro bono organization to develop materials that explain the legal180terms and concepts within the OCIJ Practice Manual;
- 181b. Share supplemental instructions developed by individual immigration courts or182judges to aid the parties in preparing submissions to the immigration court; and
- c. Evaluate the cost and utility of developing access to electronically-available
   information in immigration court waiting rooms or similar spaces so that the
   respondents can access the court website and find instructional materials.
- 18. To enhance the number and value of know-your-rights ("KYR") presentations given todetained respondents, EOIR should:
- 188a. Ensure that KYR presentations are made sufficiently in advance of the initial189master calendar hearings to allow adequate time for detained individuals to190consider and evaluate the presentation information (to the extent consistent191with DHS requirements for KYR providers);
- b. Consider giving LOP providers electronic access to the court dockets in the same manner as it is currently provided to DHS attorneys representing the government in cases (with appropriate safeguards for confidentiality and national security interests); and
- c. Encourage local EOIR officials to obtain from detention officers aggregate data
   about new detainees (such as, where possible, lists of new detainees, their
   country of origin, and language requirements) at the earliest feasible stage for
   both the immigration courts and LOP providers.
- 200 19. EOIR should study and develop the circumstances where the use of limited appearances,
  201 (the process by which counsel represent a respondent in one or more phases of the

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202	litigation but not necessarily for its entirety), is appropriate and in accordance with
203	existing law. After further study, EOIR should consider taking appropriate action such as:
204	a. Modifying appropriate and underlying regulations as necessary;
205	b. Issuing an OPPM entry to explain to immigration judges the circumstances in
206	which they may wish to permit limited appearances and the necessary warnings
207	and conditions they should establish; and
208	c. Amending the OCIJ Practice Manual to reflect this modified policy.
209	20. EOIR should consider whether pro se law clerk offices would save costs, enhance
210	fairness, and improve efficiency.
211	21. To encourage improvement in the performance of attorneys who appear in the
212	immigration court, EOIR should:
213	a. Continue its efforts to implement the statutory grant of immigration judge
214	contempt authority; <sup>10</sup>
215	b. Evaluate appropriate procedures (as supplements to existing disciplinary
216	procedures) to allow immigration judges to address trial counsel's lack of
217	preparation, lack of substantive or procedural knowledge or other conduct that
218	impedes the court's operation; and
219	c. Explore options for developing educational and training resources such as
220	seeking pro bono partnerships with reputable educational or CLE providers
221	and/or seeking regulatory authority to impose fines to subsidize the cost of
222	developing such materials.

<sup>&</sup>lt;sup>10</sup> The Immigration and Nationality Act of 1952 ("INA"), § 240(b)(1) (2010); 8 U.S.C. § 1229a(b)(1) (2006).



### 223 C. Recommendations to DHS Regarding Notice to Appear Forms

- 22. DHS should consider revising the NTA form or instruct its completing officers to clearly 225 indicate officer's agency affiliation, being specific about the entity preparing the NTA, in 226 order to enhance the immigration court's ability to better estimate future workload.<sup>11</sup>
- 227 23. DHS should conduct a pilot study evaluating the feasibility of requiring (in appropriate
   228 cases) the approval of an ICE attorney prior to the issuance of any NTA. The pilot study
   229 should be conducted in offices with sufficient attorney resources and after full study of
   230 the efficiencies and operational changes associated with this requirement, DHS should
   231 consider requiring attorney approval in all removal proceedings.

### 232 D. Recommendations to EOIR Regarding the Asylum Process

- 233 24. To facilitate the processing of defensive asylum applications, EOIR should consider234 having the OCIJ issue an OPPM entry, which:
- a. Explains that appropriate procedures for a respondent's initial filing of an asylum
   application with the immigration court do not require the participation of the
   judge and oral advisals made on the record at the time of the initial filing;<sup>12</sup>
- b. Authorizes court personnel to schedule a telephonic status conference with the
  judge and ICE attorney in any situation where the respondent or his/her
  representative expresses a lack of understanding about the asylum filing and
  advisals;

<sup>&</sup>lt;sup>11</sup> The purpose of this recommendation, coupled with Recommendation ¶ 3b, is to allow EOIR to better refine its information about immigration court workload by expanding its data collection field to include a record of the sources for each NTA form filed in immigration court.

<sup>&</sup>lt;sup>12</sup> "Oral advisal" is a term used by immigration courts to mean warnings given by an immigration judge about the procedural and substantive consequences for various actions.



- c. Notes that the immigration judge may renew, at the merits hearing, the advisal
  of the danger of filing a frivolous application and allow an opportunity for the
  respondent to withdraw the application; and
- 245 d. Makes clear that the filing with immigration court personnel qualifies as a filing 246 with the court, satisfies the statutory one-year filing deadline in appropriate 247 cases and for the purposes of commencing the 180-day work authorization 248 waiting period.
- 25. EOIR should consider seeking enhanced facilitation of defensive asylum applications by
  amending its current procedure of having judges "adjourn" asylum cases involving
  unaccompanied juveniles while the case is adjudicated within the DHS Asylum Office
  and instead have the judge administratively close the case. If the Office subsequently
  cannot grant the asylum or other relief to the juvenile, the Office can refer the case to
  ICE counsel to initiate a motion to re-calendar the removal proceeding before the judge.
- 26. EOIR should give priority to the use of adjournment codes for the purpose of managing
  immigration judges' dockets and stop using these codes to track the number of days an
  asylum application is pending.
- 258 E. Recommendation to DHS Regarding the Asylum Process
- 259 27. DHS should consider revising its regulations and procedures to allow asylum and
   withholding applicants to presumptively qualify for work authorization provided that at
   least 150 days have passed since the filing of an asylum application.<sup>13</sup>

### F. Recommendations Regarding Further Study of Immigration Adjudication and the Asylum Process

<sup>&</sup>lt;sup>13</sup> See Immigration Removal Adjudication Rept. (Apr. 2012), supra note 1, at 54-55 (describing in detail how these revised regulations would work under this recommendation).



- 264 28. With the active participation of DHS and EOIR and with input from all other relevant 265 stakeholders, a comprehensive study of the feasibility and resource implications of the 266 following issues related to proposed changes to the asylum process should be 267 conducted:
- a. Whether DHS should direct some appeals currently in the BIA's jurisdiction to
   more appropriate forums and subject to the availability of resources by:
- i. Seeking statutory and regulatory change to allow all appeals of denied I130 petitions to be submitted to the United States Citizenship and
  Immigration Services' Administrative Appeals Office ("AAO");
- ii. Amending regulations to send all appeals from United States Customs
  and Border Protection ("CBP") airline fines and penalties to AAO; or
  alternatively consider eliminating any form of administrative appeal and
  have airlines and other carriers seek review in federal courts; and
- 277 iii. Creating a special unit for adjudication within the AAO to ensure quality278 and timely adjudication of family-based petitions, which should:
- 2791. Formally segregate the unit from its other visa petition280adjudications;
- 2812. Issue precedent decisions with greater regularity and increase the282unit's visibility; and
- 2833. Publicize clear processing time frames so that potential appellants284can anticipate the length of time the agency will need to complete285adjudication.



- b. Whether EOIR should seek enhanced facilitation of defensive asylum 286 applications by amending its regulations to provide that where the respondent 287 seeks asylum or withholding of removal as a defense to removal, the judge 288 289 should administratively close the case to allow the respondent to file the asylum 290 application and/or a withholding of removal application in the DHS Asylum Office; and if the Office does not subsequently grant the application for asylum 291 292 or withholding, or if the respondent does not comply with the Office procedures, that office would refer the case to ICE counsel to prepare a motion to re-293 calendar the case before the immigration court. 294
- 295 c. Whether the United States Citizenship and Immigration Services ("USCIS") 296 should expedite the asylum process by:
- 297 i. Amending its regulations to provide an asylum officer with authority to
   298 approve qualified asylum applications in the expedited removal context;
- ii. Allocating additional resources to complete the asylum adjudication in
  the expedited removal context; as there may be significant net cost
  savings for other components of DHS and for EOIR;
- 302 iii. Amending its regulations to clarify that an individual, who meets the
   303 credible fear standard, could be allowed to complete an asylum
   304 application with an asylum officer instead of at an immigration court; and
- 305iv. Allowing an asylum officer to grant an applicant parole into the U.S.306where the officer believes the individual has a well-founded fear of307persecution or fear of torture and permit the officer to recommend that308DHS allow the individual to be released from detention on parole pending309completion of the asylum process.



- d. Whether USCIS should clarify that an asylum officer may prepare an NTA and refer a case to immigration court where an officer determines that a non-citizen meets the credible fear standard but the officer believes that the case cannot be adequately resolved based on the initial interview and the asylum application prepared in conjunction with that interview, or in cases where an officer believes there are statutory bars to full asylum eligibility.
- e. Whether DHS should facilitate the DHS Asylum Office's adjudication of certain
   closely related claims by:
- i. Amending its regulations to authorize the Office to adjudicate eligibility
   for withholding of or restriction on removal providing also that if the
   Office grants such relief, there would be no automatic referral to the
   immigration court;
- 322 ii. Amending its regulations to authorize the Office to grant "supervisory
   323 release," identity documents, and work authorization to individuals who
   324 meet the legal standards for withholding or restriction on removal;
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- iv. Developing a procedure to allow such applicants to request immigration
   court review, whereupon the Asylum Office would initiate a referral to
   the immigration court.
- **G.** Recommendations to EOIR and DHS Regarding the Use of VTC and Other Technology



- 29. EOIR and DHS should provide and maintain the best video teleconferencing ("VTC") equipment available within resources and the two agencies should coordinate, where feasible, to ensure that they have and utilize the appropriate amount of bandwidth necessary to properly conduct hearings by VTC.
- 339 30. EOIR should consider more systematic assessments of immigration removal hearings 340 conducted by VTC in order to provide more insights on how to make its use more 341 effective and to ensure fairness. Assessments should be periodically published and 342 include:
- a. Consultation with the DHS Asylum Office regarding its use of VTC equipment and
   review of its best practices for possible adoption and integration into EOIR
   procedures;
- B. Random selection of hearings conducted by VTC for full observation by Assistant
   Chief Immigration Judges and/or other highly trained personnel;
- 348 c. Formal evaluation of immigration removal hearings conducted by VTC;
- 349 d. Gathering information, comments and suggestions from parties and other 350 various stakeholders about the use of VTC in immigration removal hearings; and
- e. A realistic assessment of the net monetary savings attributable to EOIR's use of
   VTC equipment for immigration removal hearings.

353 31. EOIR should:

a. Encourage its judges, in writing and by best practices training, to (a) be alert to the possible privacy implications of off-screen third parties who may be able to see or hear proceedings conducted by VTC, and (b) take appropriate corrective



- 357 action where procedural, statutory or regulatory rights may otherwise be 358 compromised; and
- b. Consider amending the OCIJ Practice Manual's §4.9 ("Public Access") to remind
  respondents and their representatives that they may alert the judge if they
  believe unauthorized third parties are able to see or hear the proceedings.
- 362 32. EOIR should direct judges to inform parties in hearings conducted by VTC who request 363 in-person hearings of the possible consequences if the judge grants such a request, 364 including, but not limited to, delays caused by the need to re-calendar the hearing to 365 such time and place that can accommodate an in-person hearing.
- 366 33. To facilitate more effective representation in removal proceedings where VTC
   367 equipment is used, EOIR should:
- a. Provide more guidance to respondents and their counsel about how to prepare
   for and conduct proceedings using VTC in the OCIJ Practice Manual and other
   aids it may prepare for attorneys, and for pro se respondents;
- 371b. Encourage judges to permit counsel and respondents to use the courts' VTC372technology, when available, to prepare for the hearing; and
- c. Encourage judges to use the VTC technology to allow witnesses to appear from
   remote locations when appropriate and when VTC equipment is available.
- 375 34. To improve the availability of legal consultation for detained respondents and help
   376 reduce continuances granted to allow attorney preparation, DHS should consider:
- a. Providing VTC equipment where feasible in all detention facilities used by DHS,
  allowing for private consultation and preparation visits between detained
  respondents and private attorneys and/or pro bono organizations;



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380 b. Requiring such access in all leased or privately controlled detention facilities where feasible; 381 382 c. In those facilities where VTC equipment is not available, designating duty officers 383 whom attorneys and accredited representatives can contact to schedule collect 384 calls from the detained respondent where feasible; and d. Facilitating the ability of respondents to have private consultations with 385 attorneys and accredited representatives. 386 387 35. To improve the availability of legal reference materials for detained respondents: a. DHS should make available video versions of the KYR presentations on demand 388 in detention facility law libraries; and where feasible, to be played on a regular 389 390 basis in appropriate areas within detention facilities; and 391 b. EOIR should assist in or promote the transcription of the text of relevant videos into additional languages or provide audio translations in the major languages of 392 393 the detained populations. 36. EOIR should encourage judges to permit pro bono attorneys to use immigration courts' 394 395 video facilities when available to transmit KYR presentations into detention centers and 396 subject to DHS policies on KYR presentations. 397 37. EOIR should move to full electronic docketing as soon as possible. 398 a. Prior to full electronic docketing, EOIR should explore interim steps to provide 399 limited electronic access to registered private attorneys, accredited

representatives, and ICE trial attorneys; and



401 b. EOIR should consider the interim use of document cameras in video proceedings
402 prior to the agency's full implementation of electronic docketing and electric
403 case files.